

Harborough District Council.

Hinckley and Bosworth Borough Council,

North West Leicestershire District Council,

Working in Partnership to provide better services...

Meeting Joint Committee

Time/Date 4.30 pm on Thursday, 9 JUNE 2016

Location Room G10, Hinckley Hub, Rugby Road, Hinckley

Officer to contact Democratic Services (01530 454512)

All persons present are reminded that the meeting may be recorded and by attending this meeting you are giving your consent to being filmed and your image being used. You are kindly requested to make it known to the Chairman if you intend to film or record this meeting.

The Monitoring Officer would like to remind members that when they are considering whether the following items are exempt information under the relevant paragraph under part 1 of Schedule 12A of the Local Government Act 1972 they must have regard to the public interest test. This means that members must consider, for each item, whether the public interest in maintaining the exemption from disclosure outweighs the public interest in making the item available to the public.

AGENDA

Item Pages

1. ELECTION OF THE CHAIRMAN FOR ENSUING YEAR

Election of Chairman for ensuing year

2. ELECTION OF DEPUTY CHAIRMAN FOR ENSUING YEAR

Election of Deputy Chairman for ensuing year

3. APOLOGIES FOR ABSENCE

To receive and note any apologies for absence.

| Item | | Pages |
|------|---|---------|
| 4. | DECLARATIONS OF INTEREST | |
| | Under the Code of Conduct members are reminded that in declaring disclosable interests you should make clear the nature of that interest. | |
| 5. | MINUTES | |
| | To confirm and sign the minutes of the meeting held on 14 April 2016 | 3 - 6 |
| 6. | PERFORMANCE REPORT APRIL 2016 | |
| | The report of the Head of Partnership | 7 - 38 |
| 7. | FINANCIAL PERFORMANCE YEAR END 2015/16 | |
| | The report of the Section 151 Officer | 39 - 42 |
| 8. | PERFORMANCE REPORT 2015/16 OUT-TURN | |
| | The report of the Head of Partnership | 43 - 74 |
| 9. | UPDATE - SINGLE EMPLOYER | |
| | Verbal Update | |
| 10. | SCHEDULE OF MEETINGS 2016/2017 | |
| | The report of the Committee Clerk | 75 - 78 |
| 11. | FORWARD PLAN | |
| | To note the Joint Committee's forward plan | 79 - 82 |

Councillor R D Bayliss Councillor J Hallam

Circulation:

Councillor M Hall
Councillor P King
Councillor T J Pendleton
Councillor M Surtees

MINUTES of a meeting of THE LEICESTERSHIRE PARTNERSHIP REVENUES AND BENEFITS JOINT COMMITTEE held in the Atkins Building, Lower Bond Street, Hinckley on THURSDAY, 14 APRIL 2016

Present: Councillor J Hallam (HDC) (Chairman)

Councillors R D Bayliss (NWLDC), M Hall (HBBC), P King (HDC), T J Pendleton (NWLDC) and M Surtees (HBBC)

Chief Executives: Mr S Atkinson (HBBC) and Ms C E Fisher (NWLDC)

Officers: Mr S Coope (Leicestershire Partnership - Revenues & Benefits), Mrs C Hammond, Mr A Hunkin (NWLDC), Ms B Jolly (HDC), Mrs J Kenny (HBBC), Mrs S O'Hanlon (Leicestershire Partnership - Revenues & Benefits) and Mr A Wilson (HBBC)

The Chairman welcomed Mr A Hunkin, Interim Director of Resources at North West Leicestershire District Council to his first meeting.

31. APOLOGIES FOR ABSENCE

Apologies for absence were received from Mr S Kohli.

32. DECLARATIONS OF INTEREST

There were no interests declared.

33. MINUTES

Consideration was given to the minutes of the meeting held on 28 January 2016.

Mrs S O'Hanlon advised that in relation to minute number 25 – November 2015 Performance Report she had informed Members that the forecast for yearend NWLDC was also 1 day behind on new claims targets.

By affirmation of the meeting it was

RESOLVED THAT:

The minutes of the meeting held on 28 January 2016 be approved and signed as a correct record.

34. RISK BASED VERIFICATION POLICY

Mr S Coop presented the report to Members and advised them that the software would analyse the level of fraud risk on each application received allowing more time to verify the higher risk applications and in turn should help to reduce the amount of evidence that customers have to submit.

Councillor T J Pendleton stated that it was a super piece of software to bring in but sought assurances that officers would still be able to check applications if they felt that they did not look right using their knowledge of the application procedure.

Mr S Coop advised Members that the software would analyse the application in a minute and if a fraud risk was detected officers would carry out further assessment before payment was made.

Councillor P King expressed concerns that staff could become over reliant on the system leading to a degree of complacency which could increase the risk of further problems. He stated that he was not sure what the Partnership would gain from the policy.

Mr S Coop stated that historically all claims were treated the same, but the new software would allow low risk applications to be prioritised and processed immediately. Officers' time could then be used to verify higher risk claims.

In response to a question from Councillor J Hallam, Mr S Coop advised Members that the software would assist in making savings in fraudulent payments.

In response to a question from Councillor M Hall, Mr S Coop advised that the system had not been trialled, but the baseline would be monitored and compared through benchmarking, adding that the Partnership would see a difference in the number of applications approved.

Following a questions from Councillors P King and T J Pendleton, Mr S Coop advised Members that once the system had been developed quarterly reports would come to this Committee

Mrs S O'Hanlon advised Members that the implementation of RBV and the creation of the policy had arisen from the recommendations following the service review ratified previously by Joint Committee, and that some lower risk claims would be put into a higher risk group (without knowing) to test and challenge the risk group.

By affirmation of the meeting it was

RESOLVED THAT:

The process of the Risk Based Verification for verifying Housing Benefit and Council Tax Support claims be adopted.

35. PERFORMANCE REPORT (FEBRUARY 2016)

Mrs S O'Hanlon presented the report to Members. She advised that in relation to year end collection rates both HBBC and NWLDC were slightly below target for Council Tax, with HDC meeting target and for NNDR NWLDC had met its target and both HBBC and HDC met and exceeded theirs, adding all other benefit processing targets had either been met or exceeded. She informed Members that responsibility for investigating Housing Benefit and Council Tax Benefit fraud had now moved to the DWP and the Partnership had retained in employment 1.5 FTE fraud and liaison officers who would act as single points of contact for the DWP and to investigate suspected council tax support fraud.

Following a comment from Councillor P King, Mrs S O'Hanlon advised that 1.5 FTE was between all three authorities and OWBC and that four staff had transferred over to the DWP.

RESOLVED THAT:

The Performance Report (February 2016) be noted.

36. FINANCIAL PERFORMANCE TO FEBRUARY 2016

Mr A Wilson presented the report to Members. He advised Members that the budget was in a healthy position and that the overspend on the virtual mailroom had been offset by the savings resulting from current vacancies. He also informed Members that the £74,000 external funding that had been secured could be carried forward.

RESOLVED THAT:

The financial performance of the Partnership be noted.

37. CIPFA BENCHMARKING CLUB 2015

Mrs S O'Hanlon presented the report to Members. She advised that the data provided was for 2014/15 before the restructure; therefore, it was not relevant, but provided a good starting point for benchmarking. She informed the Committee that all three authorities were compared in relation to NNDR and the results were very positive, but there was still work to do. She highlighted to Members that in relation to Council Tax the FTE staffing was low in comparison to the number of properties and in relation to Benefits the partnership faired well against the average time taken to process changes and claims. She added that the Management Board would look again at the data using 2015/16 figures (following the restructure) for comparison.

Councillor T J Pendleton stated that he was delighted with the coverage and progress, but felt that the report did not outline the direction of travel for the Partnership.

Mrs S O'Hanlon stated that the report should have been considered by the Committee at an earlier meeting and that officers were about to undertake a review for the next cycle and the results would be brought back.

In response to a comment from Councillor M Hall, Mrs S O'Hanlon stated that the Partnership had faired favourably and would take on board intelligence that had been received on how other authorities performed.

Councillor P King stated that it would be very useful to see the data for 2015/16 to get an idea of how the Partnership faired following the restructure.

Mr S Atkinson advised that the September/October meeting would be a good time to pull together the work plan for Members to consider.

RESOLVED THAT:

- 1. The many areas of good practice that had been identified as part of the benchmarking exercise be noted.
- 2. The areas of identified as performing at a lower level, compared to other comparator Authorities, are noted, together with the work being undertaken to secure an improved performance against comparators both for the partnership and for the individual authorities.

38. UNIVERSAL CREDIT UPDATE

Mrs S O'Hanlon updated Members on the current position. She advised that she had hoped to have more information and that it was planned for Harborough to go live in November. She informed that the partnership had asked a lot of questions from DWP and received very little response, adding that there was no assurance on the transition on changes to benefit claims and gave an example that the DWP had not confirmed if rent increases would be classed as a change.

In response to a question from Councillor P King, Mrs S O'Hanlon advised Members that the current claim in payment was low, but would ask for national data with regard to those that had not been put into payment post application.

In response to questions from Councillor P King, Ms B Jolly stated that support would be offered to the most vulnerable, as most of the applications were online, but reiterated to Members that officers had asked a lot of questions at the meeting with the DWP and had not got many answers.

RESOLVED THAT:

The update be noted.

39. FORWARD PLAN

Mrs S O'Hanlon presented the Forward Plan to Members.

Ms C E Fisher requested that the Forward Plan included all the items for the financial year that the Joint Committee would be considering.

Following a comment from Councillor P King, Ms B Jolly stated that local authorities were waiting for further information on how the full retention of business rates would work and that a report would be brought to a future meeting.

RESOLVED THAT:

The Forward Plan be noted.

40. DATES OF FUTURE MEETINGS

The Chairman advised that the next meeting will be held on Thursday, 9 June 2016 and will be held at the Hinckley Hub, Rugby Road, Hinckley.

Councillor R D Bayliss left the meeting at 5.00pm.

The meeting commenced at 4.30 pm

The Chairman closed the meeting at 5.20 pm



Revenue and Benefit Service

Performance Report

April 2016

| | <u>Contents</u> | Page numbers |
|---|---|--------------|
| | | |
| | Key indicators update | 3 – 4 |
| | Caseload Analysis | 5 |
| | Individual council's dashboard summaries | 6 - 8 |
| œ | Benefits/Fraud performances update | 9 - 15 |
| | Council Tax performances update | 16 – 23 |
| | Non Domestic Rate performances update | 24 - 28 |
| | Complaints, vacancies and sickness update | 29 - 32 |

Summary

Performance – Key Indicators

Collection Rates (Cumulative)

Council Tax in-year

HBBC: 11.0% *(11.1%) **HDC:** 11.3% *(11.4%) **NWLDC:** 10.2% *(10.5%)

Target: 11.0% 11.3% 10.4%

For your information illustrates the increase in net collectable debit when compared with 2015/16:

| Net Collectable Debit | <u>2015/16</u> | <u>201</u> | <u>6/17</u> | 2015 | 5 <u>/16</u> nparison |
|-----------------------|-----------------|--------------|----------------|------------|--------------------------|
| | <u>Out-turn</u> | Annual Debit | <u>Current</u> | % increase | £ |
| НВВС | £54.1m | £57.1m | £57.0m | 5.3% | £3.0m |
| HDC | £50.4m | £52.8m | £52.9m | 4.9% | £2.5m |
| NWLDC | £47.9m | £50.0m | £50.2m | 4.8 % | £2.3m |

Non Domestic Rates

HBBC: 10.1% *(11.5%) **HDC**: 10.4% (10.8%) **NWLDC**: 9.8% *(10.8%)

Target: 11.2% 10.6% 11.0%

For your information illustrates the increase in net collectable debit when compared with 2015/16:

| <u>2015/16</u> | 20 | <u>16/17</u> | | 16 nparison |
|-----------------|-------------------------------------|---|---|---|
| <u>Out-turn</u> | Annual Debit | Current | % increase | £ |
| £29.8m | £31.1m | £33.2m | 11% | £3.4m |
| £38.6m | £39.4m | £39.6m | 2.6% | £1.0m |
| £52.2m | £53.7m | £53.9m | 3.2% | £1.7m |
| | <u>Out-turn</u> £29.8m £38.6m | Out-turn Annual Debit £29.8m £31.1m £38.6m £39.4m | Out-turn Annual Debit Current £29.8m £31.1m £33.2m £38.6m £39.4m £39.6m | Out-turn Annual Debit Current % increase £29.8m £31.1m £33.2m 11% £38.6m £39.4m £39.6m 2.6% |

^{*} Brackets the position when compared with April 2015

^{*} Brackets the position when compared with April 2015

HB/CTLS Claims

Right Time (Combined) end of year target: 11 Days

Days shown below are cumulative:

HBBC 8.5 days *(11.2) **HDC** 9.1 days *(9.8) **NWLDC** 10.4 days *(12.3)

New Claims end of year target: 19 Days

Days shown below are cumulative:

HBBC: 15.9 days *(24.0) **HDC**: 15.5 days *(20.6) **NWLDC**: 16.1 days *(23.8)

Change Events end of year target: 9 Days

Days shown below are cumulative

HBBC: 7.1 days *(9.0) **HDC:** 7.8 days *(8.3) **NWLDC:** 9.5 days *(10.5)

^{*} Brackets the position when compared with April 2015.

^{*} Brackets the position when compared with April 2015.

^{*} Brackets the position when compared with April 2015.

Caseload Analysis

| Position at: | 01/04/2011 | 01/04/2012 | In Year Movement | 01/04/2013 | In Year Movement | 01/04/2014 | In Year Movement | 01/04/2015 | In Year Movement | 01/04/2016 | In Year Movement | 201 | 16/17 | Ov | erall |
|--------------|--------------|------------|---------------------|------------|---------------------|------------|---------------------|------------|---------------------|------------|---------------------|-----------------|---------------------|-------|--------|
| Counc | cil Tax Dwel | lings | | | | | | | | | | As at 30/4/2016 | In Year Movement | | % |
| НВВС | 46,172 | 46,505 | 333 | 46,788 | 283 | 47,405 | 617 | 48,135 | 730 | 48,810 | 675 | 48,870 | 60 | 2,698 | 5.5% |
| HDC | 35,923 | 35,965 | 42 | 36,494 | 529 | 37,048 | 554 | 37,312 | 264 | 37,899 | 587 | 37,994 | 95 | 2,071 | 5.5% |
| NWLDC | 40,026 | 40,271 | 245 | 40,833 | 562 | 41,292 | 459 | 41,761 | 469 | 42,405 | 644 | 42,488 | 83 | 2,462 | 5.8% |
| NDR R | ated Assess | ments | | | | | | | | | | | | | |
| НВВС | 2,876 | 2,867 | -9 | 2,932 | 65 | 2,968 | 36 | 2,985 | 17 | 3,067 | 99 | 3,067 | 0 | 136 | 4.4% |
| HDC | 2,616 | 2,730 | 114 | 2,762 | 32 | 2,835 | 73 | 2,894 | 59 | 2,909 | 74 | 2,913 | 4 | 297 | 10.2% |
| NWLDC | 3,182 | 3,170 | -12 | 3,175 | 5 | 3,210 | 35 | 3,223 | 13 | 3,249 | 39 | 3,255 | 6 | 32 | 1.0% |
| HB/CT | LS Live Cas | eload | | | | | | | | | | | | | |
| НВВС | 7,100 | 7,579 | 479 | 7,555 | -24 | 7,161 | -394 | 6,832 | -329 | 6,459 | -702 | 6,406 | -53 | -328 | -5.1% |
| HDC | 4,189 | 4,246 | 57 | 4,345 | 99 | 4,274 | -71 | 4,086 | -188 | 3,689 | -585 | 3,664 | -25 | -525 | -14.3% |
| NWLDC | 7,187 | 7,287 | 100 | 7,213 | -74 | 6,770 | -443 | 6,550 | -220 | 6,145 | -625 | 6,099 | -46 | -712 | -11.7% |

For your information: Overall movement is when compared with 1/4/11 and current position

Benefits caseload has reduced resulting from the introduction of Council Tax Support from 1/4/2013. .

The CTLS schemes were changed from 1/4/2014 for both HBBC/NWLDC and resulted in different eligibility percentage (12% and 15% respectively) which may have attributed in the variance)

Dashboard Performance Summaries for each Council is shown below:

| | | | | нввс | ; | | | | | | | | 2016/17 | Year- End 2016/17 Target | 2015/16 Same month cumulative comparison |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------------|-----------------------------------|---|
| BENEFITS | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Cum ulative | | |
| In Year: Right Time (days) | 8.5 | | | | | | | | | | | | 8.5 | 11 | 11.2 |
| In Year: New Claims (Days) | 15.9 | | | | | | | | | | | | 15.9 | 19 | 24.0 |
| In Year: Change Events (Days) | 7.1 | | | | | | | | | | | | 7.1 | 9 | 9.0 |
| Right Time profiled target 16/17 | 14.1 | 14.8 | 14.7 | 11.0 | 10.9 | 10.2 | 10.8 | 9.3 | 10.4 | 9.8 | 3.4 | 10.9 | | | |
| New Claims profiled target 16/17 | 19.0 | 24.0 | 22.0 | 22.9 | 18.4 | 16.8 | 16.7 | 14.4 | 15.0 | 16.2 | 17.5 | 18.9 | | | |
| Change Events profiled target 16/17 | 13.5 | 13.7 | 13.2 | 9.8 | 9.8 | 9.1 | 10.0 | 8.2 | 9.0 | 8.6 | 2.5 | 9.4 | | | |
| COUNCIL TAX | April | Мау | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 11.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 11.0% | 98.0% | |
| This years profiled target | 11.0% | 20.0% | 29.3% | 38.4% | 48.0% | 57.2% | 66.4% | 76.0% | 85.2% | 94.3% | 96.5% | 98.0% | | | |
| In Year Arrears Reduction (£) | £2.7m | | | | | | | | | | | | £2.7m | INFO | |
| Position for: 2015/16 | £2.1m | £2m | £1.9m | £1.9m | £1.8m | £1.8m | £1.8m | £1.7m | £1.7m | £1.7m | £1.6m | £1.5m | | | |
| NON DOMESTIC RATES | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 10.1% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 10.1% | 98.3% | |
| This years profiled target | 11.2% | 20.0% | 29.5% | 38.6% | 47.5% | 56.5% | 65.3% | 74.5% | 84.2% | 93.5% | 96.5% | 98.3% | | | |
| Arrears Reduction (£m) | £1.4m | | | | | | | | | | | | £1.4m | INFO | |
| Position for: 2015/16 | £0.7m | £0.7m | £0.6m | £0.6m | £0.6m | £0.6m | £0.5m | £0.5m | £0.4m | £0.4m | £0.5m | £0.3m | | | |
| HB DEBT RECOVERY | April | Мау | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB Overpayments outstanding at year end | £1.4m | | | | | | | | | | | | £1.4m | INFO | |
| Position for: 2015/16 (£m) | £1.1m | £1.1m | £1.1m | £1.2m | £1.2m | £1.2m | £1.3m | £1.3m | £1.4m | £1.3m | £1.4m | £1.4m | | | |
| HB Overpayments Recovered | 4% | | | | | | | | | | | | 4% | 36% | |
| 2016/17 profiled target | 5% | 9% | 15% | 19% | 23% | 25% | 27% | 28% | 30% | 32% | 34% | 36% | | | |
| FRAUD | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| CTLS Sanctions gained | 2 | | | | | | | | | | | 0 | 2 | 6 | |
| This years profiled target | 0 | 0 | 0 | 1 | 1 | 1 | 11 | 1 | 0 | 1 | 0 | 0 | | | |

| | | | | HD | С | | | | | | | | | Year - End 2016/17 | 2015/16 Same month cumulative comparison |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------------|--------------------------|---|
| BENEFITS | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Cum ulative | | |
| In Year: Right Time (days) | 9.1 | | | | | | | | | | | | 9.1 | 11 | 9.8 |
| In Year: New Claims (Days) | 15.5 | | | | | | | | | | | | 15.5 | 19 | 20.6 |
| In Year: Change Events (Days) | 7.8 | | | | | | | | | | | | 7.8 | 9 | 8.3 |
| Right Time profiled target 16/17 | 9.8 | 11.1 | 11.9 | 10.1 | 10.2 | 10.8 | 12.0 | 10.8 | 9.6 | 9.5 | 3.0 | 8.0 | | | |
| New Claims profiled target 16/17 | 20.6 | 22.6 | 20.9 | 18.0 | 16.7 | 18.9 | 19.3 | 19.3 | 19.1 | 19.2 | 19.1 | 19.0 | | | |
| Change Events profiled target 16/17 | 8.3 | 9.5 | 10.2 | 8.8 | 8.9 | 9.4 | 10.8 | 8.9 | 8.5 | 8.2 | 3.0 | 9.0 | | | |
| COUNCIL TAX | April | Мау | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 11.3% | | | | | | | | | | | | 11.3% | 98.6% | |
| This years profiled target | 11.3% | 20.8% | 30.3% | 39.4% | 48.6% | 58.0% | 68.2% | 77.2% | 86.4% | 97.2% | 98.4% | 98.6% | | | |
| Arrears Reduction (£m) | £2.2m | | | | | | | | | | | | £2.2m | INFO | |
| Position for: 2015/16 | £2.0m | £1.9m | £1.8m | £1.8m | £1.7m | £1.7m | £1.6m | £1.6m | £1.6m | £1.5m | £1.5m | £1.5m | | | |
| NON DOMESTIC RATES | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 10.4% | | | | | | | | | | | | 10.4% | 99.2% | |
| 2016/17 Target | 10.6% | 19.6% | 29.3% | 38.6% | 47.6% | 57.5% | 66.3% | 75.1% | 84.6% | 93.4% | 96.9% | 99.2% | | | |
| Arrears Reduction (£m) | £0.4m | | | | | | | | | | | | £0.4m | INFO | |
| Position for: 2015/16 | £0.6m | £0.6m | £0.6m | £0.8m | £0.8m | £0.4m | £0.3m | £0.3m | £0.2m | £0.2m | £0.2m | £0.2m | | | |
| HB DEBT RECOVERY | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB Overpayments outstanding at year end (Academy) | £0.9m | | | | | | | | | | | | £0.9m | INFO | |
| Position for: 2015/16 (£m) | £0.7m | £0.7m | £0.7m | £0.7m | £0.7m | £0.8m | £0.8m | £0.8m | £0.8m | £0.8m | £0.8m | £0.9m | | | |
| HB Overpayments Recovered | 3% | | | | | | | | | | | | 3% | 31% | |
| 2016/17 profiled target | 3% | 7% | 11% | 15% | 17% | 18% | 21% | 23% | 25% | 26% | 29% | 31% | | | |
| FRAUD | April | Мау | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| CTLS Sanctions gained | 1 | | | | | | | | | | | | 1 | 6 | |
| This years profiled target | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | 0 | | | |

| | | | | NWL | DC | | | | | | | | 2016/17 | Year End 2016/17 target | 2015/16 Same month cumulative comparison |
|---|------------|-----------|-------|-------|-------|-------|------------|--------------------|-------------------|------------|-------------------|------------|------------|----------------------------------|---|
| BENEFITS | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Cumulative | | |
| In Year: Right Time (days) | 10.4 | | | | | | | | | | | | 10.4 | 11 | 12.3 |
| In Year: New Claims (Days) | 16.1 | | | | | | | | | | | | 16.1 | 19 | 23.8 |
| In Year: Change Events (Days) | 9.5 | | | | | | | | | | | | 9.5 | 9 | 10.5 |
| Right Time profiled target 16/17 | 14.9 | 15.5 | 15.1 | 11.5 | 10.6 | 9.9 | 11.1 | 8.6 | 10.1 | 10.2 | 3.0 | 8.3 | | | |
| New Claims profiled target 16/17 | 21.0 | 23.0 | 25.1 | 20.4 | 20.3 | 14.6 | 16.2 | 13.7 | 15.9 | 16.5 | 15.4 | 18.5 | | | |
| Change Events profiled target 16/17 | 13.6 | 14.3 | 13.3 | 10.3 | 9.1 | 9.2 | 10.0 | 7.7 | 8.6 | 8.9 | 2.4 | 6.6 | | | |
| COUNCIL TAX | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 10.2% | | | | | | | | | | | | 10.2% | 97.6% | |
| This years profiled target | 10.4% | 19.5% | 28.8% | 38.0% | 47.3% | 56.5% | 65.5% | 75.0% | 84.6% | 93.8% | 96.0% | 97.6% | | | |
| Arrears Reduction (£m) | £3.2m | | | | | | | | | | | | £3.2m | INFO | |
| Position for: 2015/16 | £2.6m | £2.5m | £2.4m | £2.4m | £2.3m | £2.2m | £2.2m | £2.1m | £2.1m | £2.1m | £2.0m | £2.0m | | | |
| NON DOMESTIC RATES | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 9.8% | | | | | | | | | | | | 9.8% | 99.0% | |
| This years profiled target | 11.0% | 19.0% | 30.9% | 40.7% | 48.8% | 57.9% | 67.1% | 75.7% | 83.9% | 92.2% | 96.0% | 99.0% | | | |
| Arrears Reduction (£m) | £0.9m | | | | | | | | | | | | £0.9m | INFO | |
| Position for: 2015/16 | £1m | £1.1m | £1.1m | £1.1m | £1.0m | £0.7m | £0.6m | £0.5m | £0.4m | £0.4m | £0.4m | £0.3m | | | |
| HB DEBT RECOVERY | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB Overpayments outstanding at year end (Academy) | £1.3m | | | | | | | | | | | | £1.3m | INFO | |
| Position for: 2015/16 | £1.3m | £1.3m | £1.3m | £1.3m | £1.3m | £1.3m | £1.1m | £1.2m | £1.2m | £1.2m | £1.2m | £1.2m | | | |
| | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB Overpayments Recovered | 5% | | | | | | | | | | | | 5% | 34% | |
| 2016/17 profield target | 4% | 4% May | 11% | 16% | 19% | 20% | 23% Oct | 24% No v | 26% Dec | 29% Jan | 31% Feb | 34% Mar | | | |
| FRAUD CTLS Sanctions gained | April 2 | May | June | July | Aug | Sept | OCT | NOV | Dec | Jan | reb | IVI ar | 2 | 6 | |
| This years profiled target | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | 0 | | U | |

Benefits Operational Team

(Housing Benefit, Council Tax Support and Fraud)

Performance Update from Storme Coop – Benefits Operational Manager

Processing

I am pleased to advise that new claim processing times for all 3 councils is exceeding target and only NWLDC are marginally behind the target for processing change events. There are a number of legislative changes on the horizon

- Removal of the family premium for housing benefits purposes. This applies to new claims received after May 1st and the impact has been negligible as the claimant will not have experienced a reduction in entitlement.
- HB Backdating limited to one month from April 1. New claims from working age claimants will be backdated for a maximum of one month, previously six months if good cause was found. For claimants of pensionable age claims can be backdated for 3 months. Claimants who are impacted by the limiting of backdating can be considered for a DHP.
- Introduction of the reduced benefit cap from autumn 2016. There is currently a benefit cap in place restricting the amount in certain benefits that a working age household can receive. Any household receiving more than the cap has their Housing Benefit reduced to bring them back within the limit. The cap which is currently £26,000 per year is to be reduced to £20,000 for couples and £13,400 for a single person. The DWP will be writing to those claimants affected from 24 May signposting them to Job Centres, GOV.UK and LA's. We will be sharing this data (securely) with each of the LA's and are still awaiting the details of the new burdens funding which is intended to support LA's with administering the changes to the Benefit Cap.

Local Authority Error Threshold

An area of concern has been that each LA were exceeding their error thresholds for April. This was because a specific error was identified concerning the treatment of non-dependents in receipt of employment support allowance. We are confident that we have identified all of the cases affected which have now been corrected. We will continue to monitor error levels but as we have seen in previous years a more favourable position will start to develop as monthly expenditure increases.

Fraud & Liaison.

The arrangement with Oadby & Wigston to investigate allegations of CTS fraud and to act as their DWP single point of contact will start in May following the signing of the Service Level Agreement and the granting of system access..

<u>Claim activity:</u> (Included in the calculation for performance statistics – source: Capita DWP SHBE extract)

| НВВС | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March | Cumulative Totals |
|----------------|-------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-------|----------------------|
| (SHBE) | | | | | | | | | | | | | |
| New claims | 264 | | | | | | | | | | | | 264 |
| Change events | 1442 | | | | | | | | | | | | 1442 |
| | | | | | | | | | | | | | |
| Atlas activity | 1895 | | | · | | | | | · | · | | | 1895 |

6

| HDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March | Cumulative Totals |
|----------------|-------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-------|----------------------|
| (SHBE) | | | | | | | | | | | | | |
| New claims | 148 | | | | | | | | | | | | 148 |
| Change events | 768 | | | | | | | | | | | | 768 |
| | | | | | | | | | | | | | |
| Atlas activity | 964 | | | | | | | | | | | | 964 |

| NWLDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March | Cumulative Totals |
|----------------|-------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-------|----------------------|
| (SHBE) | | | | | | | | | | | | | |
| New claims | 227 | | | | | | | | | | | | 227 |
| Change events | 1534 | | | | | | | | | | | | 1534 |
| | | | | | | | | | | | | | |
| Atlas activity | 2245 | | | | | | | | | | | | 2245 |

The tables below shows incoming work position for April to include date we are working from:

| Date | New claims - number outstanding | New claims - date being worked on | New claims - number of working days behind | Changes - number outstanding | Changes - date being worked on | Changes - number of working days behind |
|-----------------|---------------------------------|---|--|------------------------------------|--------------------------------------|---|
| | | | | | | |
| 11th April 2016 | 79 | 1st April 2016 | 6 | 600 | 23rd March 2016 | 11 |
| 18th April 2016 | 5 | 15th April 2016 | 1 | 505 | 31st March 2016 | 12 |
| 25th April 2016 | 12 | 21st April 2016 | 2 | 488 | 12th April 2016 | 10 |
| 3rd May 2016 | 32 | 26th April 2016 | 3 | 371 | 22nd April 2016 | 6 |

DWP Atlas Performance:

| ATLAS | PERFORMA | NCE |
|-----------------|----------------------------------|---------------------------------|
| Date | Atlas - number outstanding | Atlas - date being worked on |
| | | |
| 11th April 2016 | 51 | 8th April 2016 |
| 18th April 2016 | 26 | 17th April 2016 |
| 25th April 2016 | 21 | 25th April 2016 |
| 3rd May 2016 | 64 | 29th April 2016 |

DWP Real Time Performance:

| RTI PEI | RFORMANCE |
|--------------------------------|----------------------------|
| RTI - Number Outstanding | RTI - Date being worked on |
| 0 | n/a |
| 0 | n/a |
| 0 | n/a |
| | n/a |

DWP Housing Benefit <u>Subsidy</u> impact – 'Local Authority Error/ Time Delay'

Cumulative position for each council is as follows:

| HBBC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|-----------|---------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-------|
| | | | | | | | | | | | | |
| Threshold | £7,224 | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Actual | £9,894 | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Tolerance | -£2,670 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 |

| | HDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|----------|-----------|---------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-------|
| | | | | | | | | | | | | | |
| 18 | Threshold | £4,102 | | | | | | | | | | | |
| В | | | | | | | | | | | | | |
| | Actual | £6,737 | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | Tolerance | -£2,635 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 |

| NWLDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|-----------|---------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-------|
| | | | | | | | | | | | | |
| Threshold | £7,176 | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Actual | £10,389 | | | | | | | | | | | |
| | | | | | | | | | | | | |
| Tolerance | -£3,214 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 |

Discretionary Housing Payments

3

This scheme is to help customers as well as those affected by welfare reform changes as well as those now in receipt of universal credit, below is the analysis to include a comparison with last year.

Harborough DC: Same time last year:

2016/17 DWP Allocation: £51,386 2015/16 Allocation £46,343

Net amount paid: £1,768 Total awarded: £1,288

Hinckley & Bosworth BC: Same time last year:

2016/17 DWP Allocation: £98,116 2015/16 Allocation £78,129

Net amount paid: £2,678 Total awarded: £5,364

North West Leicestershire DC: Same time last year:

2015/16 DWP Allocation: £103,678 2015/16 Allocation £106,669

Net amount paid £3,853 **Total awarded:** £6,621

The above information is extracted from Capita HB8790 DHP Subsidy claim form

Council Tax Discretionary Discount Scheme – Amount Awarded

| | Hinckley & Bosworth BC - Discretionary Discount Scheme | | | | | | | | | | | | |
|---------------------------|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Annual Allocation £19,863 | | | | | | | | | | | | | |
| | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Totals |
| Aw ard Amount | £3,211 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £3,211 |
| Average | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £19,863 |
| Variance | -£1,555 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £1,655 | £16,652 |
| | | | | | | | | | | | | | |
| Successful | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 |
| Unsuccessful | 5 | | | | | | | | | | | | 5 |
| Total number of claims | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 |
| Case average | £160.53 | #DIV/0! | £160.53 |
| | | | | | | | | | | | | | |

Total awarded £3,211

| | Harborough DC - Discretionary Discount Scheme | | | | | | | | | | | | |
|---------------------------------|---|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | | | | | | | | | | | | | |
| Annual Allocation £6,786 £6,786 | | | | | | | | | | | | | |
| | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Totals |
| Award Amount | £1,748 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £1,748 |
| Average | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £6,786 |
| Variance | -£1,183 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £566 | £5,038 |
| | | | | | | | | | | | | | |
| Successful | 13 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13 |
| Unsuccessful | 5 | | | | | | | | | | | | 5 |
| Total number of claims | 18 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18 |
| Case average | £134.49 | £0.00 | #DIV/0! | £134.49 |
| | | | | | | | | | | | | | |

Total awarded £1,748

| | North West Leicestershire DC - Discretionary Discount Scheme | | | | | | | | | | | | |
|--------------------------|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | | | | | | | | | | | | | |
| Annual Allocation £5,816 | | | | | | | | | | | | | |
| | Apr-16 | May-16 | Jun-16 | Jul-16 | Aug-16 | Sep-16 | Oct-16 | Nov-16 | Dec-16 | Jan-17 | Feb-17 | Mar-17 | Totals |
| Aw ard Amount | £6,328 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £0 | £6,328 |
| Average | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £5,816 |
| Variance | -£5,843 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | £485 | -£512 |
| | | | | | | | | | | | | | |
| Successful | 36 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36 |
| Unsuccessful | 4 | | | | | | | | | | | | 4 |
| Total number of claims | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 |
| Case average | £175.78 | #DIV/0! | £175.78 |
| | | | | | | | | | | | | | |

Total awarded £6,328

Housing Benefit Overpayments Analysis:

| HBBC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Totals |
|---|---------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-----|---------|
| Debt raised | £70,560 | | | | | | | | | | | | £70,560 |
| Partnership collection Rate | 4% | | | | | | | | | | | | |
| Sundry Debt collection rate | | | | | | | | | | | | | |
| Combined | | | | | | | | | | | | | |
| Partnership anticipated collection rate | 5% | 9% | 15% | 19% | 23% | 25% | 27% | 28% | 30% | 32% | 34% | 36% | |

| | HDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Totals |
|---|-----------------|---------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-----|---------|
| 7 | Debt raised | £44,797 | | | | | | | | | | | | £44,797 |
| 7 | Partnership | 3% | | | | | | | | | | | | |
| | collection Rate | 370 | | | | | | | | | | | | |
| | Sundry Debt | 1% | | | | | | | | | | | | |
| | collection rate | 1 70 | | | | | | | | | | | | |
| | Combined | 3% | | | | | | | | | | | | |
| | Partnership | | | | | | | | | | | | | |
| | anticipated | 3% | 7% | 11% | 15% | 17% | 18% | 21% | 23% | 25% | 26% | 29% | 31% | |
| | collection rate | | | | | | | | | | | | | |

| NWLDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Totals |
|---|----------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-----|----------|
| Debt raised | £165,048 | | | | | | | | | | | | £165,048 |
| Partnership collection Rate | 5% | | | | | | | | | | | | |
| Sundry Debt collection rate | 1% | | | | | | | | | | | | |
| Combined | 4% | | | | | | | | | | | | |
| Partnership anticipated collection rate | 4% | 4% | 11% | 16% | 19% | 20% | 23% | 24% | 26% | 29% | 31% | 34% | |

Revenues Operational Team

(Council Tax, Non Domestic Rates and Housing Benefit Overpayments)

Performance Update from Sue Williams-Lee – Revenues Operational Manager

Council Tax

The team has worked extremely well during April. The dispatch of the 2016/17 annual bills generated a significant influx in incoming correspondence, with, at its highest level, the work tray containing approximately 4000 items. The team has worked hard to bring this figure down and have also assisted the Administration team with their indexing backlog.

NNDR

The NNDR team worked strategically during March in order to maximise the in-year collection rates for 2015/16. In April, they focused on dealing with the valuation changes which came in from the Valuation Office at the end of the 2015/16 financial year. Hence, the April profiled targets have not been met due to large increases in rateable value being input onto the system. These increases have being profiled for payment from May 2016 to March 2017. We will review the profiled targets as the year progresses and revise them, as required, due to the impact of valuation changes on ratepayer's accounts.

Recovery Strategy

For 2016/17, we have reviewed, and changed, our recovery strategy. For council tax, we have implemented the Capita RISC module, which identifies a person's propensity to pay based on their payment history over three years. We will use this new functionality to determine the appropriate course of recovery action, i.e.to allow longer to pay before sending a reminder for those who consistently pay within the month and to 'fast track' those with a very poor payment history so that notices are sent much earlier. By taking this approach we aim to maximise income and increase the amount of time we have within the year to attempt the resource intensive post liability order enforcement actions, such as, charging orders, bankruptcy proceedings and committal action.

For NNDR the recovery timetable has been brought forward so that the notices are issued in the middle of the month, again to allow more time to maximise collection within the year.

In 2016/17, the Housing Benefits Overpayments (HBOP) recovery processes will be reviewed and streamlined. The whole team will then be trained on the new processes and a greater focus will be placed on reducing overpayment debt.

Council Tax

**Gross arrears position:

| *Starting Position | Arrears Reduction | What it means in % terms |
|--------------------|--------------------|--------------------------------|
| £2.848m | £154k | 5.4% |
| £2.346m | £103k | 4.4% |
| £3.331m | £138k | 4.1% |
| | £2.848m £2.346m | £2.848m £154k £2.346m £103k |

^{*} Starting position represents all outstanding debt carried forward as at <u>1/4/2016</u>.
**Further analysis on this is provided below - see pages 20 through to 22

Council Tax Support 'In Year' collection (16/17) rate for:

| Working A | <u>ge</u> | <u> Elderly</u> | |
|----------------|--------------------------|-------------------------|---|
| Non-passported | <u>Passported</u> | Non-passported | <u>Passported</u> |
| 9.0% | 74.8% | 11.7% | 12.1% |
| 6.4% | 6.9% | 10.8% | 4.8% |
| 8.4% | 10.6% | 12.8% | 20.3% |
| | Non-passported 9.0% 6.4% | 9.0% 74.8% 6.4% 6.9% | Non-passported Passported Non-passported 9.0% 74.8% 11.7% 6.4% 6.9% 10.8% |

Debt recovery analysis:

<u>HBBC</u> number of dwellings 48,870 Percentage - is when compared with the number of dwellings

| HBBC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|---------------------------------------|-------|-----|------|------|--------|------|-----|-----|-----|-----|-----|-------|--------|------------|
| Documents Issued | | | | | | | | | | | | | | |
| Reminders | 1523 | | | | | | | | | | | | 1,523 | 3.1% |
| Arrangement Reminders | 126 | | | | | | | | | | | | 126 | 0.3% |
| Summonses | 0 | | | | | | | | | | | | 0 | 0.0% |
| Liability Orders obtained | 0 | | | | | | | | | | | | 0 | 0.0% |
| With enforcement agent | 0 | | | | | | | | | | | | 0 | 0.0% |
| DWP attachments | 8 | | | | | | | | | | | | 8 | 0.0% |
| Attachment of earnings | 30 | | | | | | | | | | | | 30 | 0.1% |
| Cases pending next enforcement action | | | | | | | | | | | | | | |
| Cases returned by | | | | | | | | | | | | | | |
| enforcement agent - Bailiff | 77 | | | | | | | | | | | | | |
| Return letter Issued | | | | | | | | | | | | | | |
| At 'Post Liability Order' | 1189 | | | | | | | | | | | | | |
| enforcement stage | 1189 | | | | | | | | | | | | | |

Percentage - is when compared with the number of dwellings

| HDC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|-----------------------------|-------|-----|------|----------|-------------|-----------|-----------|-----|-----|-----|-----|-------|--------|------------|
| Documents Issued | | | | | | | | | | | | | | |
| Reminders | 915 | | | | | | | | | | | | 915 | 2.4% |
| Arrangement Reminders | 2 | | | | | | | | | | | | 2 | 0.0% |
| Summonses | 0 | | | | | | | | | | | | 0 | 0.0% |
| Libaility Orders obtained | 0 | | | | | | | | | | | | 0 | 0.0% |
| With enforcement agent | 0 | | | | | | | | | | | | 0 | 0.0% |
| DWP attachments | 57 | | | | | | | | | | | | 57 | 0.1% |
| Attachment of earnings | 50 | | | | | | | | | | | | 50 | 0.1% |
| | | | | Cases pe | ending next | enforceme | nt action | | | | | | | |
| Cases returned by | | | | | | | | | | | | | | |
| enforcement agent - Bailiff | 206 | | | | | | | | | | | | | |
| Return letter Issued | | | | | | | | | | | | | | |
| At 'Post Liability Order' | 1196 | | | | | | | | | | | | | |
| enforcement stage | 1190 | | | | | | | | | | | | | |

<u>NWLDC</u> number of dwellings 42,488 Percentage - is when compared with the number of dwellings

| NWLDC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|-----------------------------|-------|-----|------|----------|-------------|-----------|-----------|-----|-----|-----|-----|-------|--------|------------|
| Documents Issued | | | | | | | | | | | | | | |
| Reminders | 1633 | | | | | | | | | | | | 1,633 | 3.8% |
| Arrangement Reminders | 187 | | | | | | | | | | | | 187 | 0.4% |
| Summonses | 0 | | | | | | | | | | | | 0 | 0.0% |
| Liability Orders obtained | 0 | | | | | | | | | | | | 0 | 0.0% |
| With enforcement agent | 0 | | | | | | | | | | | | 0 | 0.0% |
| DWP attachments | 46 | | | | | | | | | | | | 46 | 0.1% |
| Attachment of earnings | 22 | | | | | | | | | | | | 22 | 0.0% |
| | | | | Cases pe | ending next | enforceme | nt action | | | | | | | |
| Cases returned by | | | | | | | | | | | | | | |
| enforcement agent - Bailiff | 352 | | | | | | | | | | | | | |
| Return letter Issued | | | | | | | | | | | | | | |
| At 'Post Liability Order' | 1474 | | | | | | | | | | | | | |
| enforcement stage | 14/4 | | | | | | | | | | | | | |

Council Tax arrears position:

Hinckley & Bosworth BC

On 1st April 2016 gross arrears opening position was £2.848m and the amount outstanding at the end of April is £2.695m.

Reduction in arrears is £154k which equates in percentage terms to 5.4%

| 31/03/2016 | 30/04/2016 |
|---------------|--|
| £2,848,383.84 | £2,694,762.80 |
| £313,650.67 | £301,019.41 |
| £39,686.83 | £37,260.61 |
| £23,186.95 | £20,579.32 |
| £1,917.15 | £1,729.51 |
| | |
| | -£182,830.57 |
| | -£3.90 |
| | |
| | £29,087.72 |
| | £1,756.21 |
| | -£1,630.50 |
| | |
| £2,273,000.98 | £2,124,833.09 |
| £1,984,946.14 | £1,845,970.69 |
| | £313,650.67 £39,686.83 £23,186.95 £1,917.15 |

8

Harborough DC

On 1st April 2016 gross arrears opening position was £2.347m and the amount outstanding at the end of April is £2.243m.

Reduction in arrears is £103k which equates in percentage to 4.4%

| | 31/03/2016 | 30/04/2016 |
|---|---------------|---------------|
| *Total Arrears | £2,346,727.99 | £2,243,418.18 |
| * Working age LCTS | £244,215.09 | £236,179.44 |
| * Pension age LCTS | £23,627.68 | £24,619.00 |
| * Empty & unfurnished | £6,110.92 | £9,117.14 |
| * Structural alteration | £2,399.79 | £2,084.70 |
| (* of which is included in total arrears) | | |
| Payments against arrears | | -£139,398.67 |
| Write offs against arrears | | -£0.91 |
| | | |
| Charge adjustments against arrears | | £37,047.51 |
| Refunds made against arrears | | £0.00 |
| Cost adjustments against arrears | | -£957.74 |
| | | |
| Previous years arrears total 2015/16 | £2,099,223.53 | £1,995,921.04 |
| Previous years arrears total 2014/15 | £2,093,364.55 | £1,962,162.71 |

7

North West Leicestershire DC

On 1st April 2016 gross arrears opening position was £3.331m and the amount outstanding at the end of April is £3.193m.

Reduction in arrears is £138k which equates in percentage terms to 4.1%.

| | 31/03/2016 | 30/04/2016 |
|---|---------------|---------------|
| *Total Arrears | £3,331,330.25 | £3,193,407.10 |
| * Working age LCTS | £406,893.73 | £393,456.64 |
| * Pension age LCTS | £33,779.52 | £37,368.46 |
| * Empty & unfurnished | £14,699.34 | £17,024.99 |
| * Structural alteration | £2,832.98 | £777.12 |
| (* of which is included in total arrears) | | |
| Payments against arrears | | -£195,016.60 |
| Write offs against arrears | | £77.38 |
| | | |
| Charge adjustments against arrears | | £58,359.12 |
| Refunds made against arrears | | £180.00 |
| Cost adjustments against arrears | | -£1,523.05 |
| | | |
| Previous years arrears total 2015/16 | £2,786,095.65 | £2,641,030.60 |
| Previous years arrears total 2014/15 | £2,708,667.36 | £2,558,126.73 |

| MONTH | HBBC CTAX | |
|-----------|-----------|-------|
| | No. Items | % |
| | | |
| April | 34425 | 75.8% |
| May | | |
| June | | |
| July | | |
| August | | |
| September | | |
| October | | |
| November | | |
| December | | |
| January | | |
| February | | |
| March | | |

| MONTH | HDC CTAX | |
|-----------|----------|-------|
| | Items | % |
| | | |
| April | 27769 | 78.6% |
| May | | |
| June | | |
| July | | |
| August | | |
| September | | |
| October | | |
| November | | |
| December | | |
| January | | |
| February | | |
| March | | |

| MONTH | NWL CTAX | |
|-----------|----------|-------|
| | Items | % |
| | | |
| April | 28647 | 73.3% |
| May | | |
| June | | |
| July | | |
| August | | |
| September | | |
| October | | |
| November | | |
| December | | |
| January | | |
| February | | |
| March | | |

29

Direct Debit over the web

Number of Direct Debits received and processed by the partnership is as follows:

| <u>Month</u> | <u>HBBC</u> | <u>HDC</u> | <u>NWLDC</u> |
|--------------|------------------|------------------|------------------|
| | Council Tax NNDR | Council Tax NNDR | Council Tax NNDR |
| April | 237 1 | 151 3 | 163 14 |

Non Domestic Rates (Business Rates)

| | *Starting Position | Arrears Redu | ction/increase | Current Position | In % terms | |
|-----------|--------------------|--------------|----------------|-------------------------|------------|--|
| **HDC | £304k | £ n/a | £92k | £395k | n/a | |
| ***HBBC | £742k | £ n/a | £675k | £1.417m | n/a | |
| ****NWLDC | £565k | £ n/a | £308k | £873k | n/a | |

^{*} Starting position represents all outstanding debt carried forward as at 1/4/2016.
Piease note:

^{**} HDC new charge added to arrears £383k

^{***}HBBC new charge added to arrears £799k

^{****}NWLDC new charge added to arrears £348k

Debt Recovery Analysis:

HBBC number of assessments 3,067

Percentage is when compared with the number of assessments

| HBBC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|--------------------------|-------|-----|------|------|--------|------|-----|-----|-----|-----|-----|-------|--------|------------|
| | | | | | | | | | | | | | | |
| Reminders | 240 | | | | | | | | | | | | 240 | 7.8% |
| Arrangement Reminders | 1 | | | | | | | | | | | | 1 | 0.0% |
| Summonses | 0 | | | | | | | | | | | | 0 | 0.0% |
| Liability Orders Granted | 0 | | | | | | | | | | | | 0 | 0.0% |
| With enforcement agent | 4 | | | | | | | | | | | | 4 | 0.1% |
| | | | | | | | | | | | | | | |

HDC number of assessments 2,913

Percentage is when compared with the number of assessments

| | HDC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|------------|--------------------------|-------|-----|------|------|--------|------|-----|-----|-----|-----|-----|-------|--------|------------|
| ا د | | | | | | | | | | | | | | | |
| ~ [| Reminders | 195 | | | | | | | | | | | | 195 | 6.7% |
| | Arrangement Reminders | 5 | | | | | | | | | | | | 5 | 0.2% |
| | Summonses | 0 | | | | | | | | | | | | 0 | 0.0% |
| | Liability Orders Granted | 0 | | | | | | | | | | | | 0 | 0.0% |
| | With enforcement agent | 5 | | | | | | | | | | | | 5 | 0.2% |
| | | | | | | | | | | | | | | | |

NWLDC number of assessments 3,255

Percentage is when compared with the number of assessments

| NWLDC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|--------------------------|-------|-----|------|------|--------|------|-----|-----|-----|-----|-----|-------|--------|------------|
| | | | | | | | | | | | | | | |
| Reminders | 193 | | | | | | | | | | | | 193 | 5.9% |
| Arrangement Reminders | 1 | | | | | | | | | | | | 1 | 0.0% |
| Summonses | 0 | | | | | | | | | | | | 0 | 0.0% |
| Liability Orders Granted | 0 | | | | | | | | | | | | 0 | 0.0% |
| With enforcement agent | 10 | | | | | | | | | | | | 10 | 0.3% |
| | | | | | | | | | | | | | | |

Non Domestic Rate arrears position:

Hinckley & Bosworth BC

On 1st April 2016 arrears opening position was £0.742m and the amount outstanding for these <u>specific</u> arrears is £0.627m and these have been reduced by £115k.

The amount of new charge added to arrears amounts to £1.249m.

The net movement to arrears

B/fwd. position: £0.742m - current position is £0.627m)

£1.417m

New debt added position: £1.249m - current position is £0.790m)

क्रु table below illustrates the debt movement by financial year:

| Business Rates | Hinckley & | Bosworth | BC | | | | | | | | | | |
|-----------------------|------------------|-----------------|----------------|----------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Recovery Year By Debt | Opening Position | 30th April 2016 | 311st May 2016 | 30th June 2016 | 31st Jul 2016 | 31st Aug 2016 | 30th Sept 2016 | 31st Oct 2016 | 30th Nov 2016 | 31st Dec 2016 | 31st Jan 2017 | 28th Feb 2017 | 31st Mar 2017 |
| 2006 | £0.01 | £0.01 | | | | | | | | | | | |
| 2007 | £630.00 | £600.00 | | | | | | | | | | | |
| 2009 | £1,310.22 | £1,427.97 | | | | | | | | | | | |
| 2010 | £2,531.69 | £2,413.94 | | | | | | | | | | | |
| 2011 | £9,810.31 | £13,979.23 | | | | | | | | | | | |
| 2012 | £33,031.72 | £39,198.40 | | | | | | | | | | | |
| 2013 | £98,621.42 | £91,637.72 | | | | | | | | | | | |
| 2014 | £173,545.27 | £179,279.77 | | | | | | | | | | | |
| 2015 | £422,827.90 | £1,088,812.54 | | | | | | | | | | | |
| TOTAL | £742,308.54 | £1,417,349.58 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 |
| | | | | | | | | | | | | | |

Harborough DC

On 1st April 2016 arrears opening position was £0.304m and the amount outstanding for these <u>specific</u> arrears is £0.245m and these have been reduced by 59k.

The amount of new charge added to arrears amounts to £182k.

The net movement to arrears is as follows:

B/fwd. position: £0.304m - current position is £0.245m)

£0.395m

New debt added position: £0.182m - current position is £0.150m)

The table below illustrates the debt movement by financial year: $\ensuremath{\mathbf{\mathcal{U}}}$

| Business Rates H | larborough D | C | | | | | | | | | | | |
|---------------------------------|------------------|-----------------|----------------|----------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Recovery Year By Debt | Opening Position | 30th April 2016 | 311st May 2016 | 30th June 2016 | 31st Jul 2016 | 31st Aug 2016 | 30th Sept 2016 | 31st Oct 2016 | 30th Nov 2016 | 31st Dec 2016 | 31st Jan 2017 | 28th Feb 2017 | 31st Mar 2017 |
| 2006 | £870.59 | £850.59 | | | | | | | | | | | |
| 2007 | £2,914.75 | £2,914.75 | | | | | | | | | | | |
| 2008 | £5,381.50 | £5,381.50 | | | | | | | | | | | |
| 2009 | £5,705.25 | £5,705.25 | | | | | | | | | | | |
| 2010 | £6,853.78 | £6,439.22 | | | | | | | | | | | |
| 2011 | £12,266.39 | £13,500.75 | | | | | | | | | | | |
| 2012 | £22,057.73 | £23,264.33 | | | | | | | | | | | |
| 2013 | £39,516.73 | £47,118.53 | | | | | | | | | | | |
| 2014 | £54,970.32 | £68,872.47 | | | | | | | | | | | |
| 2015 | £153,016.20 | £221,366.88 | | | | | | | | | | | |
| TOTAL | £303,553.24 | £395,414.27 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 |
| | | | | | | | | | | | | | |

North West Leicestershire DC

On 1st April 2016 arrears opening position was £0.565m and the amount outstanding for these <u>specific</u> arrears is £0.525m and these have been reduced by £39k.

The amount of new charge added to arrears amounts to £674k.

The net movement to arrears

B/fwd. position: £0.565m - current position is £0.525m)

£0.873m

New debt added position: £0.674m - current position is £0.348m)

The table below illustrates the debt movement by financial year:

34

| Recovery Year By Debt | Opening Position | 30th April 2016 | 31st May 2016 | 30th June 2016 | 31st Jul 2016 | 31st Aug 2016 | 30th Sept 2016 | 31st Oct 2016 | 30th Nov 2016 | 31st Dec 2016 | 31st Jan 2017 | 29th Feb 2017 | 31st Mar 2017 |
|--------------------------|------------------|-----------------|---------------|----------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 2005 | £0.00 | £0.01 | | | | | | | | | | | |
| 2007 | £23.30 | £0.00 | | | | | | | | | | | |
| 2008 | £4,179.25 | £4,179.25 | | | | | | | | | | | |
| 2009 | £6,062.14 | £6,062.14 | | | | | | | | | | | |
| 2010 | £18,734.68 | £25,159.14 | | | | | | | | | | | |
| 2011 | £5,360.79 | £15,284.89 | | | | | | | | | | | |
| 2012 | £33,557.00 | £36,268.33 | | | | | | | | | | | |
| 2013 | £66,503.94 | £73,489.81 | | | | | | | | | | | |
| 2014 | £136,012.63 | £154,183.28 | | | | | | | | | | | |
| 2015 | £294,365.50 | £558,191.45 | | | | | | | | | | | |
| TOTAL | £564,799.23 | £872,818.30 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 |

Complaints

Each Council have there own mechanism for recording complaints.

Below is a summary of complaints for the 2 key service areas for each council:

HBBC

| | | | | | | | | • | | | | | | | | | |
|--------------------------------|-------|-----|------|------|------|-----|-----|------|-----|-----|-----|------|-----|-----|-------|------|--------|
| HBBC | April | May | June | QTR1 | July | Aug | Sep | QTR2 | Oct | Nov | Dec | QTR3 | Jan | Feb | March | QTR4 | Totals |
| | | | | | | | | | | | | | | | | | |
| Service Area: Revenues | | | | | | | | | | | | | | | | | |
| MP enquiries | 0 | | | 0 | | | | 0 | | | | 0 | | | | 0 | 0 |
| Complaints | 1 | | | 1 | | | | 0 | | | | 0 | | | | 0 | 1 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 201516 | 1 | 2 | 1 | 4 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 1 | 0 | 0 | 1 | 6 |
| | | | | | | | | | | | | | | | | | |
| Service Area: Benefits | | | | | | | | | | | | | | | | | |
| MP Enquiries | 0 | | | 0 | | | | 0 | | | | 0 | | | | 0 | |
| Complaints | 0 | | | 0 | | | | 0 | | | | 0 | | | | 0 | 0 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2015/16 | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 3 |

HDC

| HDC | April | May | June | QTR1 | July | Aug | Sep | QTR2 | Oct | Nov | Dec | QTR3 | Jan | Feb | March | QTR4 | Totals |
|--------------------------------|-------|-----|------|------|------|-----|-----|------|-----|-----|-----|------|-----|-----|-------|------|--------|
| | - | | | | | | | | | | | | | | | | |
| Service Area: Revenues | | | | | | | | | | | | | | | | | |
| MP enquiries | 0 | | | 0 | | | | 0 | | | | 0 | | | | 0 | 0 |
| Complaints | 1 | | | 1 | | | | 0 | | | | 0 | | | | 0 | 1 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2015/16 | 1 | 3 | 1 | 5 | 2 | 0 | 1 | 3 | 1 | 0 | 2 | 3 | 0 | 2 | 0 | 2 | 13 |
| | | | | | | | | | | | | | | | | | |
| Service Area: Benefits | | | | | | | | | | | | | | | | | |
| MP Enquiries | 0 | | | 0 | | | | 0 | | | | 0 | | | | 0 | 0 |
| Complaints | 0 | | | 0 | | | | 0 | | | | 0 | | | | 0 | 0 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2015/16 | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 2 |

NWLDC

| C | |
|---|---|
| - | 7 |

| NWLDC | April | May | June | QTR1 | July | Aug | Sep | QTR2 | Oct | Nov | Dec | QTR3 | Jan | Feb | March | QTR4 | Totals |
|--------------------------------|-------|-----|------|------|------|-----|-----|------|-----|-----|-----|------|-----|-----|-------|------|--------|
| | | | | | | | | | | | | | | | | | |
| Service Area: Revenues | | | | | | | | | | | | | | | | | |
| MP enquiries | 2 | | | 2 | | | | 0 | | | | 0 | | | | 0 | |
| Complaints | 1 | | | 1 | | | | 0 | | | | 0 | | | | 0 | 1 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2015/16 | 1 | 2 | 1 | 4 | 1 | 1 | 0 | 2 | 0 | 0 | 1 | 1 | 2 | 0 | 4 | 6 | 13 |
| | | | | | | | | | | | | | | | | | |
| Service Area: Benefits | | | | | | | | | | | | | | | | | |
| MP Enquiries | 0 | | | 0 | | | | 0 | | | | 0 | | | | 0 | |
| Complaints | 1 | | | 1 | | | | 0 | | | | 0 | | | | 0 | 1 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2015/16 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 2 | 2 |

Staffing

Current Vacancies

| Harborough DO | 2 | | |
|----------------|------------------------|-----------|----------------------------------|
| 1 x 0.6 | Business Rates Officer | - Grade 4 | - Vacant from 1/12/15 |
| 1 x FTE | Council Tax Officer | - Grade 4 | - Starts on 25/4/16 |
| North West Lei | cestershire DC | | |
| 1 x FTE | Visiting Officer | - Grade C | - Vacant from 1/1/16 |
| Hinckley & Bos | sworth BC | | |
| 1 x 0.8 | Benefits Officer | | - Maternity vacancy from 7/12/15 |
| 1 x .05 | Business Rates Officer | - Grade 4 | - Vacant from Feb 2016 |

37

Current Long Term Sickness

Harborough DC

1 x Benefit Officer

From 7th March due back end of May

Hinckley & Bosworth BC

None

North West Leicestershire DC

1 x FTE Admin Officer

From 26/6/15 – with HR

ယ္က

Sickness

Sickness for March is given below which is the 2015/16 out-turn.: (Data cannot be provided in time to meet report deadline and therefore reported 1 month in arrears)

| | Annual Cumulative | | e to March | March in month | | | | |
|--------|-------------------|-------------|-------------------------|----------------|-------------------------|--|--|--|
| | <u>Target</u> | Actual days | Average days Per fte | Actual days | Average days Per fte | | | |
| HBBC: | 8 days | 446.5 days | 13.4 days | 11.0 days | 0.33 days | | | |
| HDC: | 7.9 days | 347.5 days | 18.8 days | 59.5 days | 3.22 days | | | |
| NWLDC: | 7.4 days | 430.7 days | 18.5 days | 33.3 days | 1.43 days | | | |



Leicestershire Partnership Revenues & Benefits

Financial Performance Year end 2015/16

1. PURPOSE OF THE REPORT

1.1 To inform the Joint Committee of the financial performance of the Partnership for the period April-March 2016.

2. RECOMMENDATION

- 2.1 That the financial performance of the Partnership be noted.
- 2.2 That a reserve of £100,000 be set aside out of savings achieved after carryforwards for future development of the Partnership.
- 2.3 That a decision is made on the use of the remaining savings after carryforward of £98,000.

3. INFORMATION

Budget Position

- 3.1 The Joint Committee approved a budget for the Partnership for 2015/2016 which indicated that £3,451,030 would be spent on the Partnership, matched by income from the partners, customers and use of reserves.
- 3.2 The final position as at 31st March 2016 against the profiled budget to that date is summarised below (Table 1).

| Table 1 | Budget to Mar 16 | Actual to Mar 16 | (Over) / Under Spend |
|-------------------|---------------------|---------------------|-------------------------|
| Total | £ | £ | £ |
| Expenditure | 3,451,030 | 3,254,688 | 196,342 |
| Income | -3,343,260 | -3,417,283 | 74,023 |
| Reserves Transfer | -107,770 | -107,770 | 0 |
| Net savings | 0 | -270,365 | 270,365 |

3.3 As 31st March 2016, the Partnership had underspent against the budget of £270,365. After carry forwards noted at paragraph 3.4, this represents savings to the partnership of £197,697. Of these savings we recommend that £100,000 is placed into a reserve to meet future potential development costs of the partnership. This leaves £97,697 which can, if agreed, be used to reduce the level of contributions required form partners in 2016/17. The savings being split on the usual Partnership contribution percentages (Table 2). This table shows the individual reductions in 2016/17 contributions by partner body.

| Table 2 | HBBC 37.69% | HDC 28.72% | NWLDC 33.59 | Total |
|--------------------------------------|----------------|---------------|----------------|-----------|
| | £ | £ | £ | £ |
| 2016/17 budgeted contributions | 1,306,820 | 995,710 | 1,170,320 | 3,472,850 |
| Savings (reduction in contributions) | -36,822 | -28,059 | -32,816 | -97,697 |
| Net contributions | 1,269,998 | 967,651 | 1,137,504 | 3,375,153 |

3.4 At the request of the Management Board, the forecast outturn position of the Partnership is reviewed on a monthly basis. As noted above, at 31st March 2016, the Partnership has year end variances that represent savings of £270,365, the main savings are noted below with further detail in appendix 1.

Savings including carry forward (£270,000)

- £136,000 salary savings due to various vacancies resulting from the restructure being recruited to later or officers leaving earlier than planned.
- Fraud and Error Reduction Incentive Scheme unspent funding of £66,000, this was funded by a grant, which was for 2015/16, but has not been spent.
- Virtual mail room/postage has delivered net savings of £29,000. Which is a £134,000 underspend on postage due to delays in implementation of the virtual mailroom, offset by a £105,000 overspend on the virtual mailroom cost centre
- Mileages claims reduced by £12,000 following restructure.
- Savings of £10,000 due to new internal Audit Contract.
- Other minor savings of £17,000
- 3.5 As noted at the last Joint Committee meeting, there are carry forwards required to meet expenditure now expected to fall in 2016/17. The final position on these carry forwards is noted below:
 - Fraud and Error Reduction Incentive Scheme unspent funding of £66,000, this was funded by a grant, which was for 2015/16, but has not been spent so will be carried forward.
 - o Other carry forwards of £6,000 covering training and consultancy costs.
- 3.6 There is a direct link between partner contributions and expenditure incurred and therefore partner contributions have been adjusted to reflect the actual expenditure to date.
- 3.7 All forecast variances have been reviewed and agreed by the Head of Partnership.

Leicestershire Revenues & Benefits Partnership Monitoring Report to 31st March 2016

| Expenditure / Income Type | 2015/16 Latest Budget to Date | Actual to Date | Timing Differences | Variance after Timing Differences | 2015/16 Total Estimate (Original) | 2015/16 Total Estimate (Revised) |
|-------------------------------|----------------------------------|----------------|-----------------------|---|---|--|
| | £ | £ | £ | £ | £ | £ |
| Employees | 2,544,750 | 2,406,578 | | 138,172 | 2,780,820 | 2,544,750 |
| Premises Related Expenditure | 76,720 | 77,187 | | -467 | 87,760 | 76,720 |
| Transport Related Expenditure | 41,000 | 29,009 | | 11,991 | 41,000 | 41,000 |
| Supplies & Services | 757,360 | 711,106 | | 46,254 | 757,360 | 757,360 |
| Central & Administrative Exp | 31,200 | 30,808 | | 392 | 31,200 | 31,200 |
| Revenue Income | -3,333,260 | -3,341,462 | | 8,202 | -3,648,140 | -3,333,260 |
| Approved Cfwds | -10,000 | -10,000 | | 0 | 0 | -10,000 |
| Transfer from Reserves | -107,770 | -107,770 | | 0 | -50,000 | -107,770 |
| | | | | | | |
| Other Expenditure - FERIS | 0 | 8,461 | | -8,461 | | |
| Other Income - FERIS | 0 | -74,282 | | 74,282 | 0 | 0 |
| Sum: | 0 | -270,365 | 0 | 270,365 | 0 | 0 |

Less Carry Forwards -72,000

198,365

| | Variance at 31/03/16 (Over) / Under Spend £ | Proposed Carry Forward | Explanation £5k+ |
|--------------------------------|---|---------------------------|--|
| Salaries | 136,000 | | Saving arising from vacancies |
| Training | 2,000 | 2,000 | Variance > £5k - It is hoped that this unerspend can be carried forward to cover additional fees in 16/17 for IRRV students |
| Car Allowances | 12,000 | | Mileage claims reduced following restructure |
| Postages | -96,000 | | Underspend reflects saving on the new contract - further work needs to |
| Computer Consumables | -5,000 | | be done on this to ensure all costs are included in 2015/16 |
| Printing & Stationery | -4,000 | | |
| Virtual Mail Room | 134,000 | | |
| Audit Fees | 10,000 | | Variance due to new audit contract |
| Liability Expenses | -1,000 | | Variance > £5k |
| Legal Fees | 5,000 | | Variance > £5k |
| Consultancy fees | 4,000 | 4,000 | Variance > £5k - Carryforward requested to cover costs for further work required in 2016/17 |
| Minor Variances | -1,000 | | Variance > £5k |
| Other Income | 8,000 | | £7k Income from Hinckley Town Centre Partnership to cover admin costs for work relating to BIDs, £1k other income |
| Net Other Expenditure & Income | 66,000 | 66000 | Fraud and Error Reduction Incentive Scheme (FERIS) this is a ring fenced grant that was initially received by each of the individual partners but was then transferred into the Partnership, £85k was received and to date £8k has been spent this monies can be carried forward and therefore we request that this budget be carried forward to be spent in 2016/17 |
| - | 270,000 | 72,000 | |



Revenue and Benefit Service

Performance Report 2015/16 Out-turn

Page numbers **Contents** Key indicators update 3 - 45 Caseload Analysis Individual council's dashboard summaries 6 - 8 9 - 15 Benefits/Fraud performances update Council Tax performances update 16 - 22Non Domestic Rate performances update 23 - 27 Complaints, vacancies and sickness update 28 - 31

Summary

Performance – Key Indicators

Collection Rates (Cumulative)

Council Tax in-year

HBBC: 97.7% *(97.9%) **HDC:** 98.4% *(98.6%) **NWLDC:** 97.4% *(97.6%)

Target: 98.1% 98.1% 97.8%

* Brackets the position when compared with March 2015

For your information illustrates the increase in net collectable debit when compared with 2014/15:

| Net Collectable Debit | <u>2014/15</u> | <u>201</u> : | <u>5/16</u> | 2014 For Con | <u>l/15</u> nparison |
|-----------------------|----------------|--------------|----------------|-----------------|-------------------------|
| | Out-turn | Annual Debit | <u>Current</u> | % increase | £ |
| НВВС | £51.9m | £53.6m | £54.2m | 4.1% | £2.3m |
| HDC | £48.9m | £50.1m | £50.5m | 3.1% | £1.6m |
| NWLDC | £45.9m | £47.5m | £47.9m | 4.1% | £2.0m |

Non Domestic Rates

HBBC: 98.5% *(98.3%) **HDC:** 99.6% (99.2%) **NWLDC:** 99.0% *(99.0%)

Target: 98.3% 98.3% 99.0%

For your information illustrates the increase in net collectable debit when compared with 2014/15: Net Collectable Debit 2014/15 2015/16

| Net Collectable Debit | <u>2014/13</u> | | 2013/10 | For com | |
|-----------------------|----------------|--------------|---------|------------|-------|
| | Out-turn | Annual Debit | Current | % increase | £ |
| HBBC | £29.1m | £29.9m | £30.0m | 3.1% | £0.9m |
| HDC | £38.1m | £39.8m | £38.7m | 1.6% | £0.6m |
| NWLDC | £50.7m | £52.2m | £52.6m | 3.6% | £1.9m |

2014/15

^{*} Brackets the position when compared with March 2015

HB/CTLS Claims

Right Time (Combined) end of year target: 11 Days

Days shown below are cumulative:

HBBC 10.1 days *(8.4) **HDC** 9.9 days *(8.2) **NWLDC** 10.4 days *(8.7)

New Claims end of year target: 19 Days

Days shown below are cumulative:

HBBC: 17.9 days *(15.9) **HDC**: 18.5 days *(16.2) **NWLDC**: 19.0 days *(16.1)

Change Events end of year target: 9 Days

Days shown below are cumulative

HBBC: 7.6 days *(6.3) **HDC:** 7.3 days *(6.2) **NWLDC:** 7.9 days *(6.7)

^{*} Brackets the position when compared with March 2015.

^{*} Brackets the position when compared with March 2015.

^{*} Brackets the position when compared with March 2015.

Caseload Analysis

| Position at: | 01/04/2011 | 01/04/2012 | In Year Movement | 01/04/2013 | In Year Movement | 01/04/2014 | In Year Movement | 01/04/2015 | In Year Movement | 2015/16 | | Ov | /erall |
|--------------------------|------------|------------|---------------------|------------|---------------------|------------|---------------------|------------|---------------------|-----------------|---------------------|-------|--------|
| Council Tax Dwellings | | | | | | | | | | As at 31/3/2016 | In Year Movement | | % |
| HBBC | 46,172 | 46,505 | 333 | 46,788 | 283 | 47,405 | 617 | 48,135 | 730 | 48,810 | 675 | 2,638 | 5.4% |
| HDC | 35,923 | 35,965 | 42 | 36,494 | 529 | 37,048 | 554 | 37,312 | 264 | 37,899 | 587 | 1,976 | 5.2% |
| NWLDC | 40,026 | 40,271 | 245 | 40,833 | 562 | 41,292 | 459 | 41,761 | 469 | 42,405 | 644 | 2,379 | 5.6% |
| NDR Rated Assessments | | | | | | | | | | | | | |
| HBBC | 2,876 | 2,867 | -9 | 2,932 | 65 | 2,968 | 36 | 2,985 | 17 | 3,067 | 82 | 136 | 4.4% |
| HDC | 2,616 | 2,730 | 114 | 2,762 | 32 | 2,835 | 73 | 2,894 | 59 | 2,909 | 15 | 293 | 10.1% |
| NWLDC | 3,182 | 3,170 | -12 | 3,175 | 5 | 3,210 | 35 | 3,223 | 13 | 3,249 | 26 | 32 | 1.0% |
| HB/CTLS Live Caseload | | | | | | | | | | | | | |
| HBBC | 7,100 | 7,579 | 479 | 7,555 | -24 | 7,161 | -394 | 6,832 | -329 | 6,459 | -373 | -328 | -5.1% |
| HDC | 4,189 | 4,246 | 57 | 4,345 | 99 | 4,274 | -71 | 4,086 | -188 | 3,689 | -397 | -500 | -13.6% |
| NWLDC | 7,187 | 7,287 | 100 | 7,213 | -74 | 6,770 | -443 | 6,550 | -220 | 6,145 | -405 | -712 | -11.6% |

Please note: Overall movement is when compared with 1/4/11 and current position

Benefits caseload has reduced resulting from the introduction of Council Tax Support from 1/4/2013. .

The CTLS schemes were changed from 1/4/2014 for both HBBC/NWLDC and resulted in different eligibility percentage (12% and 15% respectively) which may have attributed in the variance)

Dashboard Performance Summaries for each Council is shown below:

| | | | | нввс | ; | | | | | | | | 2015/16 | Year- End 2015/16 Target | 2014/15 Same month cumulative comparison |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------------|-----------------------------------|---|
| BENEFITS | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Cum ulative | | |
| In Year: Right Time (days) | 11.2 | 11.0 | 11.8 | 10.7 | 9.8 | 11.1 | 13.7 | 10.9 | 10.5 | 10.8 | 3.1 | 6.9 | 10.1 | 11 | 8.4 |
| In Year: New Claims (Days) | 24.0 | 22.4 | 16.9 | 18.3 | 12.8 | 20.5 | 21.7 | 18.4 | 12.8 | 16.2 | 15.1 | 16.3 | 17.9 | 19 | 15.9 |
| In Year: Change Events (Days) | 9.0 | 9.2 | 10.8 | 9.4 | 9.3 | 9.6 | 12.2 | 9.3 | 10.0 | 9.5 | 2.4 | 5.8 | 7.6 | 9 | 6.3 |
| Right Time Profiled Target 15/16 | 14.1 | 14.8 | 14.7 | 11.0 | 10.9 | 10.2 | 10.8 | 9.3 | 10.4 | 9.8 | 3.4 | 10.9 | | | |
| New Claims Profiled Target 15/16 | 18.5 | 22.0 | 22.9 | 18.4 | 16.8 | 16.7 | 14.4 | 15.0 | 16.2 | 16.2 | 17.5 | 18.9 | | | |
| Change Events Profiled Target 15/16 | 13.5 | 13.7 | 13.2 | 9.8 | 9.8 | 9.1 | 10.0 | 8.2 | 9.0 | 8.6 | 2.5 | 9.4 | | | |
| COUNCIL TAX | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 11.1% | 20.4% | 29.7% | 38.9% | 48.2% | 57.6% | 66.9% | 76.2% | 85.4% | 94.4% | 96.4% | 97.7% | 97.7% | 98.1% | |
| 2015/16 Target | 11.2% | 20.5% | 29.9% | 39.2% | 48.4% | 58.0% | 67.4% | 76.4% | 85.8% | 94.7% | 96.5% | 98.1% | | | |
| In Year Arrears Reduction (£) | £2.1m | £2m | £1.9m | £1.9m | £1.8m | £1.8m | £1.8m | £1.7m | £1.7m | £1.7m | £1.6m | £1.5m | £1.5m | <£1.3m | |
| Position for: 2014/15 | £2.1m | £2m | £1.9m | £1.8m | £1.7m | £1.7m | £1.6m | £1.6m | £1.5m | £1.5m | £1.4m | £1.3m | | | |
| NON DOMESTIC RATES | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 11.5% | 20.2% | 29.7% | 38.7% | 47.7% | 56.8% | 65.6% | 74.9% | 84.3% | 93.4% | 95.9% | 98.5% | 98.5% | 98.3% | |
| 2015/16 Target | 10.9% | 20.1% | 29.6% | 39.0% | 47.6% | 56.9% | 66.6% | 75.5% | 84.6% | 93.6% | 96.1% | 98.3% | | | |
| In Year Arrears Reduction (£) | £0.7m | £0.7m | £0.6m | £0.6m | £0.6m | £0.6m | £0.5m | £0.5m | £0.4m | £0.4m | £0.5m | £0.3m | £0.3m | <£0.3m | |
| Position for: 2014/15 | £0.6m | £0.6m | £0.5m | £0.5m | £0.5m | £0.4m | £0.4m | £0.4m | £0.3m | £0.3m | £0.3m | £0.3m | | | |
| HB DEBT RECOVERY | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB Overpayments outstanding at year end | £1.1m | £1.1m | £1.1m | £1.2m | £1.2m | £1.2m | £1.3m | £1.3m | £1.4m | £1.3m | £1.4m | £1.4m | £1.4m | | |
| Position for: 2014/15 | £0.86m | £0.86m | £0.86m | £0.86m | £0.89m | £0.91m | £0.92m | £0.95m | £0.95m | £1.02m | £1.00m | £1.00m | | | |
| HB Overpayments Recovered | 5% | 9% | 15% | 19% | 23% | 25% | 27% | 28% | 29% | 34% | 35% | 36% | 36% | 38% | |
| 2015/16 Target | 4% | 10% | 14% | 18% | 20% | 24% | 26% | 30% | 32% | 34% | 36% | 38% | | | |
| FRAUD | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB/CTB Sanctions gained | 3 | 2 | 2 | 3 | 2 | 0 | 3 | 2 | 4 | 2 | | | 23 | 12 | |
| CTLS Sanctions gained | 2 | 2 | 0 | 3 | 1 | 0 | 2 | 2 | 1 | 1 | 0 | 0 | 14 | | |
| Position for: 2014/15 | 3 | 2 | 3 | 0 | 3 | 5 | 4 | 2 | 4 | 3 | 0 | 1 | | | |
| 2015/16 target | 1 | 2 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 1 | 1 | | l | |

| | | | | HD | С | | | | | | | | | Year - End 2015/16 | 2014/15 Same month cumulative comparison |
|---|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------------|--------------------------|---|
| BENEFITS | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Cum ulative | | |
| In Year: Right Time (days) | 9.8 | 11.1 | 11.9 | 10.1 | 10.2 | 10.8 | 12.0 | 10.8 | 11.8 | 10.9 | 3.0 | 6.1 | 9.9 | 11 | 8.2 |
| In Year: New Claims (Days) | 20.6 | 22.6 | 20.9 | 18.0 | 16.7 | 18.9 | 19.3 | 19.3 | 13.1 | 16.4 | 15.4 | 17.8 | 18.5 | 19 | 16.2 |
| In Year: Change Events (Days) | 8.3 | 9.5 | 10.2 | 8.8 | 8.9 | 9.4 | 10.8 | 8.9 | 11.6 | 9.6 | 2.4 | 4.7 | 7.3 | 9 | 6.2 |
| Right Time Profiled Target 15/16 | 15.0 | 16.4 | 16.0 | 10.6 | 10.3 | 10.2 | 10.6 | 10.3 | 9.4 | 9.5 | 3.2 | 8.2 | | | |
| New Claims Target 15/16 | 22.0 | 25.8 | 23.0 | 18.4 | 18.8 | 16.5 | 15.9 | 17.5 | 14.8 | 15.8 | 14.0 | 18.3 | | | |
| Change Events Profiled Target 15/16 | 13.1 | 14.2 | 14.9 | 9.2 | 8.7 | 9.1 | 9.6 | 9.0 | 8.5 | 8.1 | 2.5 | 6.7 | | | |
| COUNCIL TAX | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 11.4% | 20.8% | 30.4% | 39.4% | 48.7% | 58.1% | 67.9% | 77.0% | 86.2% | 95.1% | 97.0% | 98.4% | 97.0% | 98.1% | |
| 2015/16 target | 10.3% | 20.2% | 30.1% | 39.8% | 48.9% | 58.3% | 68.4% | 77.9% | 87.1% | 96.0% | 97.6% | 98.1% | | | |
| Arrears Reduction (£) | £2.0m | £1.9m | £1.8m | £1.8m | £1.7m | £1.7m | £1.6m | £1.6m | £1.6m | £1.5m | £1.5m | £1.5m | £1.3m | <£1.3m | |
| Position for: 2014/15 | £1.9m | £1.8m | £1.8m | £1.7m | £1.6m | £1.6m | £1.5m | £1.4m | £1.4m | £1.3m | £1.3m | £1.3m | | | |
| NON DOMESTIC RATES | April | Мау | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 10.8% | 19.8% | 29.5% | 38.8% | 47.8% | 57.7% | 66.5% | 75.3% | 85.2% | 93.9% | 97.0% | 99.6% | 99.6% | 98.3% | |
| 2015/16 Target | 10.2% | 20.4% | 29.7% | 38.7% | 47.6% | 57.9% | 66.0% | 74.9% | 83.8% | 92.7% | 96.0% | 98.3% | | | |
| Arrears Reduction (£) | £0.6m | £0.6m | £0.6m | £0.8m | £0.8m | £0.4m | £0.3m | £0.3m | £0.2m | £0.2m | £0.2m | £0.2m | £0.2m | <£0.4m | |
| Position for: 2014/15 | £0.6m | £0.6m | £0.6m | £0.5m | £0.5m | £0.5m | £0.5m | £0.5m | £0.4m | £0.4m | £0.4m | £0.4m | | | |
| HB DEBT RECOVERY | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB Overpayments outstanding at year end (Academy) | £0.7m | £0.7m | £0.7m | £0.7m | £0.7m | £0.8m | £0.8m | £0.8m | £0.8m | £0.8m | £0.8m | £0.9m | £0.9m | | |
| Position for: 2014/15 | £0.6m | £0.7m | £0.7m | £0.7m | £0.7m | £0.7m | | | |
| HB Overpayments Recovered | 3% | 7% | 11% | 15% | 17% | 18% | 21% | 23% | 24% | 24% | 27% | 29% | 29% | 42% | |
| 2015/16 target | 13% | 16% | 20% | 23% | 26% | 29% | 32% | 33% | 37% | 39% | 40% | 42% | | | |
| FRAUD | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB/CTB Sanctions gained | 4 | 1 | 0 | 2 | 1 | 2 | 0 | 3 | 1 | 2 | 0 | 0 | 16 | 16 | |
| CTLS Sanctions gained | 3 | 1 | 0 | 1 | 1 | 2 | 0 | 0 | 1 | 1 | 0 | 0 | 10 | 1 | |
| Position for: 2014/15 | 1 | 1 | 2 | 0 | 4 | 0 | 2 | 7 | 1 | 0 | 0 | 2 | | | |
| 2015/16 target | 1 | 1 | 2 | 0 | 3 | 0 | 2 | 5 | 1 | 0 | 0 | 1 | | | |

| | NWLDC | | | | | | | | | | | | 2015/16 | Year End 2015/16 target | 2014/15 Same month cumulative comparison |
|---|-------|-------|--------|-------|-------|--------|--------|-------|-------|-------|--------|-------|------------|----------------------------------|---|
| BENEFITS | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Cumulative | | |
| In Year: Right Time (days) | 12.3 | 10.5 | 14.2 | 11.3 | 11.4 | 11.6 | 10.3 | 12.4 | 11.7 | 11.1 | 3.0 | 5.5 | 10.4 | 11 | 8.7 |
| In Year: New Claims (Days) | 23.8 | 22.2 | 20.8 | 20.0 | 17.6 | 19.7 | 20.7 | 19.4 | 18.8 | 15.1 | 16.2 | 14.0 | 19.0 | 19 | 16.1 |
| In Year: Change Events (Days) | 10.5 | 8.9 | 12.9 | 9.5 | 10.5 | 10.1 | 8.9 | 10.9 | 10.5 | 10.2 | 2.4 | 4.3 | 7.9 | 9 | 6.7 |
| Right Time Profiled Target 15/16 | 14.9 | 15.5 | 15.1 | 11.5 | 10.6 | 9.9 | 11.1 | 8.6 | 10.1 | 10.2 | 3.0 | 8.3 | | | |
| New Claims Profiled Target 15/16 | 21.0 | 23.0 | 25.1 | 20.4 | 20.3 | 14.6 | 16.2 | 13.7 | 15.9 | 16.5 | 15.4 | 18.5 | | | |
| Change Events Profiled Target 15/16 | 13.6 | 14.3 | 13.3 | 10.3 | 9.1 | 9.2 | 10.0 | 7.7 | 8.6 | 8.9 | 2.4 | 6.6 | | | |
| COUNCIL TAX | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 10.5% | 19.7% | 29.0% | 38.2% | 47.4% | 56.7% | 65.9% | 75.2% | 84.6% | 93.7% | 95.8% | 97.4% | 97.4% | 97.8% | |
| 2015/16 Target | 10.5% | 19.8% | 29.0% | 38.3% | 47.4% | 56.8% | 66.3% | 75.6% | 84.9% | 94.1% | 96.0% | 97.8% | | | |
| Arrears Reduction (£) | £2.6m | £2.5m | £2.4m | £2.4m | £2.3m | £2.2m | £2.2m | £2.1m | £2.1m | £2.1m | £2.0m | £2.0m | £2.0m | <£1.6m | |
| Position for: 2014/15 | £2.6m | £2.4m | £2.3m | £2.2m | £2.1m | £2.0m | £1.9m | £1.8m | £1.7m | £1.6m | £1.7m | £1.6m | | | |
| NON DOMESTIC RATES | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| In Year (%) | 10.8% | 20.2% | 29.5% | 38.6% | 46.9% | 56.8% | 65.6% | 74.9% | 84.5% | 93.4% | 96.7% | 99.0% | 99.0% | 99.0% | |
| 2015/16 Target | 11.0% | 19.0% | 30.9% | 40.7% | 48.8% | 57.9% | 67.1% | 75.7% | 83.9% | 92.2% | 96.0% | 99.0% | | | |
| Arrears Reduction (£) | £1m | £1.1m | £1.1m | £1.1m | £1.0m | £0.7m | £0.6m | £0.5m | £0.4m | £0.4m | £0.4m | £0.3m | £0.3m | <£0.6m | |
| Position for: 2014/15 | £1m | £0.9m | £0.8m | £0.8m | £0.7m | £0.7m | £0.7m | £0.7m | £0.6m | £0.6m | £0.6m | £0.6m | | | |
| HB DEBT RECOVERY | April | Мау | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB Overpayments outstanding at year end (Academy) | £1.3m | £1.3m | £1.3m | £1.3m | £1.3m | £1.3m | £1.1m | £1.2m | £1.2m | £1.2m | £1.2m | £1.2m | £1.2m | | |
| Posistion for: 2014/15 | £1.3m | £1.2m | £1.2m | £1.2m | £1.3m | £1.2m | £1.3m | £1.3m | £1.3m | £1.3m | £1.3m | £1.3m | | | |
| | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | | | |
| HB Overpayments Recovered | 4% | 4% | 11% | 16% | 19% | 34% | 35% | 37% | 37% | 38% | 39% | 41% | 41% | 34% | |
| 2015/16 Target | 4% | 8% | 11% | 14% | 17% | 20% | 23% | 24% | 26% | 29% | 31% | 34% | | | |
| FRAUD | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | 20 | 0.4 | |
| HB/CTB Sanctions gained | 2 | 4 | 1 | 0 | 0 | 3 | 6 | 3 | 3 | 0 | 0 | 0 | 22 | 34 | |
| CTLS Sanctions gained Position for: 2014/15 | 2 | 0 | 0 4 | 0 | 1 | 2 4 | 6 9 | 1 | 3 | 4 | 0 1 | 0 | 21 | - | |
| 2015/16 Target | 1 | 4 | 2 | 3 | 2 | 3 | 3 | 3 | 4 | 3 | 3 | 2 | | | |

Benefits Operational Team

(Housing Benefit, Council Tax Support and Fraud)

Performance Update from Storme Coop – Benefits Operational Manager

Extremely pleased to advise that the team met or exceeded all the processing times targets. This was against a backdrop of a reduction in staffing numbers following the structural review and an ambitious program to improve accuracy levels within the team which started mid year and is on-going.

It is also important to highlight that a significant amount of work was undertaken by the benefits control team to ensure that the subsidy audit went as smoothly as possible and all three authorities had their benefits expenditure met in full.

The whole team is to be congratulated on these excellent results and for all their hard work and commitment throughout the year

Moving forward as this is one of the busiest times of the year it has been agreed that staff can undertake overtime to ensure that the workloads are kept within manageable levels. Performance is also being monitored on a weekly basis..

Claim activity: (Included in the calculation for performance statistics – source: Capita DWP SHBE extract)

| HBBC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March | Cumulative Totals |
|----------------|-------|------|------|------|------|------|------|------|------|------|------|-------|----------------------|
| (SHBE) | | | | | | | | | | | | | |
| New claims | 232 | 275 | 289 | 243 | 214 | 185 | 216 | 260 | 230 | 258 | 254 | 206 | 2862 |
| Change events | 1346 | 1720 | 1431 | 1426 | 1223 | 1187 | 1188 | 1177 | 1097 | 1101 | 4947 | 1786 | 19629 |
| | | | | | | | | | | | | | |
| Atlas activity | 2069 | 1938 | 1899 | 1883 | 1463 | 1713 | 1540 | 1166 | 2555 | 1917 | 2679 | 1706 | 22528 |

| HDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March | Cumulative Totals |
|----------------|-------|------|------|------|-----|------|-----|-----|------|------|------|-------|----------------------|
| (SHBE) | | | | | | | | | | | | | |
| New claims | 114 | 150 | 148 | 136 | 127 | 117 | 112 | 142 | 56 | 134 | 133 | 141 | 1510 |
| Change events | 831 | 1075 | 808 | 825 | 669 | 664 | 641 | 649 | 533 | 593 | 2758 | 1166 | 11212 |
| | | | | | | | | | | | | | |
| Atlas activity | 1121 | 1156 | 1088 | 1051 | 560 | 985 | 857 | 816 | 1227 | 1057 | 1410 | 916 | 12244 |

| NWLDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March | Cumulative Totals |
|----------------|-------|------|------|------|------|------|------|------|------|------|------|-------|----------------------|
| (SHBE) | | | | | | | | | | | | | |
| New claims | 214 | 229 | 296 | 307 | 202 | 209 | 248 | 283 | 175 | 241 | 210 | 252 | 2866 |
| Change events | 1332 | 1767 | 1554 | 1478 | 1320 | 1165 | 1818 | 1290 | 1046 | 1136 | 4562 | 1892 | 20360 |
| | | | | | | | | | | | | | |
| Atlas activity | 2114 | 2157 | 1841 | 1825 | 1733 | 1617 | 1333 | 1248 | 1999 | 2036 | 2122 | 1307 | 21332 |

The table below shows number of documents received in the document management system:

| Northgate Documents | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| | | | | | | | | | | | | |
| Items received | 16520 | 13658 | 16193 | 14723 | 11801 | 14395 | 11215 | 13083 | 11516 | 14190 | 13019 | 14696 |
| | | | | | | | | | | | | |
| Items processed | 14255 | 13452 | 16977 | 14585 | 12108 | 11768 | 12323 | 14400 | 12104 | 10793 | 13412 | 13212 |
| | | | | | | | | | | | | |
| Carried forward | 5887 | 5245 | 2783 | 2921 | 2687 | 5241 | 4133 | 2816 | 2228 | 2712 | 2319 | 3803 |

The tables below shows incoming work position for February to include date we are working from:

| | WEEKI | LY DATA FROM II | NFORMATIO | N @ WORK | | |
|-----------------|---------------------------------|---|--|------------------------------------|--------------------------------------|---|
| Date | New claims - number outstanding | New claims - date being worked on | New claims - number of working days behind | Changes - number outstanding | Changes - date being worked on | Changes - number of working days behind |
| | | | | | | |
| 7th Mar 2016 | 3 | 4th March 2016 | 1 | 193 | 1st March 2016 | 4 |
| 14th Mar 2016 | 54 | 8th March 2016 | 4 | 426 | 4th March 2016 | 6 |
| 21st Mar 2016 | 36 | 14th March 2016 | 5 | 599 | 9th March 2016 | 8 |
| 23rd March 2015 | 16 | 19th March 2015 | 2 | 987 | 13th March 2015 | 6 |
| 29th Mar 2016 | 46 | 16th March 2016 | 7 | 591 | 14th March 2016 | 9 |
| 1st Apr 2016 | 93 | 21st March 2016 | 7 | 636 | 16th March 2016 | 10 |

DWP Atlas Performance:

(DWP Pensioner 16/17 Annual Assessed Income up-ratings)

| ATLAS | PERFORMA | NCE |
|---------------|----------------------------------|---------------------------------|
| Date | Atlas - number outstanding | Atlas - date being worked on |
| 7th Mar 2016 | 211 | 3rd March 2016 |
| 14th Mar 2016 | 167 | 9th March 2016 |
| 21st Mar 2016 | 98 | 21st March 2016 |
| 23rd Mar 2015 | 0 | 23rd March 2015 |
| 29th Mar 2016 | 0 | |

DWP Real Time Performance:

| RTI PEI | RFORMANCE |
|--------------------------------|-------------------------------|
| RTI - Number Outstanding | RTI - Date being worked on |
| 0 | |
| 0 | |
| 0 | |
| 0 | |
| 0 | |

DWP Housing Benefit <u>Subsidy</u> impact – 'Local Authority Error/ Time Delay'

Cumulative position for each council is as follows:

| HBBC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|-----------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | | | | | | | | | | | | |
| Threshold | £6,836 | £14,203 | £21,603 | £28,910 | £35,543 | £44,621 | £51,781 | £58,481 | £65,195 | £72,430 | £78,885 | £86,175 |
| | | | | | | | | | | | | |
| Actual | £2,839 | £9,295 | £14,124 | £21,513 | £23,814 | £27,193 | £30,916 | £33,439 | £38,161 | £40,150 | £42,339 | £43,282 |
| | | | | | | | | | | | | |
| Tolerance | £3,997 | £4,908 | £7,479 | £7,397 | £11,729 | £17,428 | £20,865 | £25,042 | £27,034 | £32,280 | £36,545 | £42,893 |

| | HDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|----------|-----------|--------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | | | | | | | | | | | | | |
| ת | Threshold | £4,071 | £8,335 | £12,651 | £17,908 | £22,067 | £26,154 | £32,560 | £36,812 | £41,235 | £45,371 | £49,386 | £54,132 |
| ^ | | | | | | | | | | | | | |
| | Actual | £450 | £983 | £4,638 | £5,189 | £5,252 | £5,797 | £6,548 | £8,007 | £10,358 | £11,037 | £12,309 | £12,682 |
| | | | | | | | | | | | | | |
| | Tolerance | £3,621 | £7,352 | £8,013 | £12,719 | £16,815 | £20,357 | £26,012 | £28,805 | £30,877 | £34,333 | £37,077 | £41,450 |

| NWLDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|-----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | | | | | | | | | | | | |
| Threshold | £7,038 | £14,843 | £21,904 | £30,035 | £37,029 | £43,911 | £55,396 | £62,311 | £67,479 | £75,048 | £81,967 | £88,970 |
| | | | | | | | | | | | | |
| Actual | £13,099 | £17,585 | £22,061 | £31,910 | £33,558 | £34,711 | £36,923 | £42,313 | £49,745 | £51,654 | £52,995 | £54,465 |
| | | | | | | | | | | | | |
| Tolerance | -£6,060 | -£2,742 | -£157 | -£1,875 | £3,470 | £9,201 | £18,474 | £19,998 | £17,734 | £23,394 | £28,972 | £34,505 |

Discretionary Housing Payments

This scheme is to help customers as well as those affected by welfare reform changes and below is the analysis for each Council.

Harborough DC: Same time last year:

2015/16 DWP Allocation: £46,343 2014/15 Allocation £52,436

Net amount paid: £33,205 **Total awarded:** £71,369 **Over by:** £18,933

Hinckley & Bosworth BC: Same time last year:

2015/16 DWP Allocation: £78,129 2014/15 Allocation £93,957

Net amount paid: £97,895

North West Leicestershire DC: Same time last year:

2015/16 DWP Allocation: £103,678 2014/15 Allocation £106,669

 Plus HRA Funding:
 £ 20,000
 Total awarded:
 £112,033

 Available:
 £123,678
 Over by:
 £5,364

Net amount paid: £117,842

The above information is extracted from Capita HB8790 DHP Subsidy claim form

<u>Council Tax Discretionary Discount Scheme – Amount Awarded</u>

| | | | | Hinckley & | Bosworth BC | - Discretionary | Discount Sch | neme | | | | | |
|------------------------|---------|---------|--------|------------|-------------|-----------------|--------------|--------|--------|--------|--------|--------|---------|
| Annual Allocation | £34,632 | | | | | | | | | | | | |
| | Apr-15 | May-15 | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Totals |
| Aw ard Amount | £6,341 | £3,049 | £1,297 | £2,253 | £104 | £381 | £34 | £661 | £287 | £63 | £266 | £234 | £14,969 |
| Average | £2,886 | £2,886 | £2,886 | £2,886 | £2,886 | £2,886 | £2,886 | £2,886 | £2,886 | £2,886 | £2,886 | £2,886 | £34,632 |
| Variance | -£3,455 | -£163 | £1,589 | £633 | £2,782 | £2,505 | £2,852 | £2,225 | £2,599 | £2,823 | £2,620 | £2,652 | £19,663 |
| | | | | | | | | | | | | | |
| Successful | 52 | 29 | 21 | 25 | 5 | 13 | 4 | 10 | 11 | 7 | 10 | 8 | 195 |
| Unsuccessful | 6 | 3 | 3 | 4 | 1 | 2 | 1 | 2 | 1 | 4 | 2 | 0 | 29 |
| Total number of claims | 58 | 32 | 24 | 29 | 6 | 15 | 5 | 12 | 12 | 11 | 12 | 8 | 224 |
| Case average | £121.94 | £105.14 | £61.77 | £90.13 | £20.72 | £29.29 | £8.42 | £66.10 | £26.05 | £9.07 | £26.58 | £29.24 | £76.76 |
| | | | | | | | | | | | | | |

Total awarded £14,969

| Harborough DC - Discretionary Discount Scheme | | | | | | | | | | | | | | |
|---|---------|---------|---------|---------|---------|--------|---------|---------|---------|---------|--------|---------|---------|--|
| Annual Allocation | £16,957 | | | | | | | | | | | | | |
| | Apr-15 | May-15 | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Totals | |
| Aw ard Amount | £1,663 | £859 | £1,796 | £1,844 | £1,001 | £357 | £577 | £527 | £837 | £557 | £183 | -£33 | £10,168 | |
| Average | £1,413 | £1,413 | £1,413 | £1,413 | £1,413 | £1,413 | £1,413 | £1,413 | £1,413 | £1,413 | £1,413 | £1,413 | £16,957 | |
| Variance | -£250 | £554 | -£383 | -£431 | £412 | £1,056 | £836 | £886 | £576 | £856 | £1,230 | £1,446 | £6,789 | |
| | | | | | | | | | | | | | | |
| Successful | 11 | 6 | 8 | 14 | 6 | 7 | 3 | 5 | 6 | 4 | 8 | 1 | 79 | |
| Unsuccessful | 1 | 3 | 3 | 5 | 2 | 3 | 0 | 4 | 2 | 2 | 2 | 0 | 27 | |
| Total number of claims | 12 | 9 | 11 | 19 | 8 | 10 | 3 | 9 | 8 | 6 | 10 | 1 | 106 | |
| Case average | £151.20 | £143.18 | £224.51 | £131.71 | £166.84 | £51.04 | £192.30 | £105.39 | £139.43 | £139.21 | £22.83 | -£32.66 | £128.71 | |
| | | | | | | | | | | | | | | |

Total awarded £10,168

| | | | | North West Le | eicestershire D | C - Discretion | ary Discount S | Scheme | | | | | |
|------------------------|---------|---------|--------|---------------|-----------------|----------------|----------------|---------|--------|---------|--------|---------|---------|
| Annual Allocation | £33,084 | | | | | | | | | | | | |
| | Apr-15 | May-15 | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Totals |
| Aw ard Amount | £9,924 | £5,564 | £2,178 | £3,907 | £2,238 | £1,363 | -£834 | £1,544 | £1,054 | -£107 | £519 | -£83 | £27,268 |
| Average | £2,757 | £2,757 | £2,757 | £2,757 | £2,757 | £2,757 | £2,757 | £2,757 | £2,757 | £2,757 | £2,757 | £2,757 | £33,084 |
| Variance | -£7,167 | -£2,807 | £579 | -£1,150 | £519 | £1,394 | £3,591 | £1,213 | £1,703 | £2,864 | £2,238 | £2,840 | £5,816 |
| | | | | | | | | | | | | | |
| Successful | 63 | 34 | 24 | 34 | 19 | 9 | 4 | 13 | 13 | 3 | 13 | 5 | 234 |
| Unsuccessful | 6 | 3 | 1 | 2 | 1 | 2 | 0 | 6 | 1 | 5 | 2 | 0 | 29 |
| Total number of claims | 69 | 37 | 25 | 36 | 20 | 11 | 4 | 19 | 14 | 8 | 15 | 5 | 263 |
| Case average | £157.52 | £163.66 | £90.76 | £114.91 | £117.80 | £151.41 | -£208.40 | £118.78 | £81.08 | -£35.57 | £39.93 | -£16.67 | £116.53 |
| | | | | | | | | | | | | | |

Total awarded £27,268

Housing Benefit Overpayments Analysis:

| HBBC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Totals |
|---|---------|---------|---------|----------|---------|---------|----------|---------|----------|---------|----------|---------|------------|
| Debt raised | £49,462 | £61,589 | £85,227 | £143,838 | £95,082 | £79,995 | £117,591 | £62,200 | £115,272 | £99,285 | £109,675 | £66,833 | £1,086,049 |
| Partnership collection Rate | 5% | 9% | 15% | 19% | 23% | 25% | 27% | 28% | 29% | 34% | 35% | 37% | |
| Sundry Debt collection rate | | | | | | | | | | | | | |
| Combined | | | | | | | | | | | | | |
| Partnership anticipated collection rate | 4% | 10% | 14% | 18% | 20% | 24% | 26% | 30% | 32% | 34% | 36% | 38% | |

| | HDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Totals |
|---|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
| O | Debt raised | £49,159 | £30,474 | £40,548 | £80,846 | £51,524 | £49,276 | £29,362 | £31,486 | £59,414 | £39,765 | £52,351 | £45,613 | £559,819 |
| 7 | Partnership collection Rate | 3% | 7% | 11% | 15% | 17% | 18% | 21% | 23% | 25% | 27% | 28% | 29% | |
| | Sundry Debt collection rate | 1% | 4% | 4% | 6% | 7% | 9% | 9% | 10% | 11% | 12% | 12% | 13% | |
| | Combined | 3% | 7% | 11% | 15% | 17% | 18% | 21% | 23% | 24% | 26% | 27% | 29% | |
| | Partnership anticipated collection rate | 13% | 16% | 20% | 23% | 26% | 29% | 32% | 33% | 37% | 39% | 40% | 42% | |

| NWLDC | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Totals |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|----------|
| Debt raised | £59,454 | £45,489 | £70,836 | £70,401 | £85,158 | £82,607 | £77,391 | £87,285 | £68,592 | £84,009 | £73,211 | £54,372 | £858,805 |
| Partnership collection Rate | 5% | 9% | 13% | 20% | 23% | 25% | 28% | 30% | 31% | 32% | 34% | 36% | |
| Sundry Debt collection rate | 1% | 1% | 2% | 3% | 2% | 72% | 73% | 74% | 73% | 74% | 73% | 74% | |
| Combined | 4% | 4% | 11% | 16% | 19% | 34% | 35% | 37% | 37% | 38% | 40% | 41% | |
| Partnership anticipated collection rate | 4% | 8% | 11% | 14% | 17% | 20% | 23% | 24% | 26% | 29% | 31% | 34% | |

Please note: For HDC in April 2014 (when comparing with this year) a large HB overpayment debt was raised which was then offset by an award and resulted in a much

higher collection rate.

Revenues Operational Team

(Council Tax, Non Domestic Rates and Housing Benefit Overpayments)

Performance Update from Sue Williams-Lee – Revenues Operational Manager

Council Tax

The main focus for the council tax team in March was to deal with the significant influx of telephone calls and correspondence following the dispatch of the 2016/17 annual bills. They were also proactively working on recovery reports to try to maximise collection in the final weeks of the financial year.

The collection rates, as expected, were slightly down at the end of March for all three councils, however, the HDC target was still met. The reduction was due to the agreed temporary hold on recovery action from September to November 2015, which allowed the team to receive generic training to enable them to deal with all aspects of billing and recovery, as required under the new structure.

Going forward we will continue to employ three temporary officers to help to reduce the council tax in-tray. The tray has substantially increased, as it does during this period every year, and the phones are still very busy. When the high level of telephone calls subsides, we will revert back to our three team strategy which allows a third of the team to be off the phones to allow them to fully concentrate on the intray.

The council tax team has had an incredibly challenging year and has risen to every challenge. They have been 100% committed and incredibly hard working. They deserve much credit for their attitude to the changes and the way they have dealt with a very difficult year.

NNDR

In March the NNDR team proactively contacted as many debtors as possible to maximise collection. NWL's target was extremely challenging, however, through sheer determination and tenacity the team managed to comprehensively exceed the HDC target and also meet the HBBC and NWLDC targets. This was a fantastic achievement, especially as there was a significant increase in the in-year insolvency write offs for NWLDC. The achievement is even more impressive, as the NNDR team experienced a huge loss of experience during the restructure and the new NNDR staff have had to be trained on all aspects of NNDR billing and recovery.

I would like to officially record a huge vote of thanks to the revenues teams for their achievements in a year of substantial change. Despite the understandable concerns they may have had during the Partnership restructure, they displayed constant dedication and commitment throughout and helped to make the changes a resounding success. They are a credit to the Partnership.

Council Tax

**Gross arrears position:

| | *Starting Position | Arrears Reduction | What it means in % terms |
|-------|--------------------|-------------------|--------------------------|
| HBBC | £2.273m | £723k | 31.8% |
| HDC | £2.099m | £627k | 29.9% |
| NWLDC | £2.786m | £817k | 29.3% |

^{*} Starting position represents all outstanding debt carried forward as at $\underline{\text{1/4/2015}}$. **Further analysis on this is given below (p23-25)

59

Council Tax Support 'In Year' collection (15/16) rate for:

| | Working A | g <u>e</u> | <u>Elderly</u> | |
|----------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Claim category: | Non-passported | <u>Passported</u> | Non-passported | <u>Passported</u> |
| HBBC HDC NWLDC | 84.4% 84.1% 83.5% | 74.8% 75.6% 74.3% | 98.9% 98.1% 99.2% | 93.9% 95.2% 97.5% |

Incoming post

Items outstanding at the end of each month are given below:

Council Tax work tray

| | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|-----------------|-------|------|------|------|------|-------|------|------|------|------|------|-------|
| | | | | | | | | | | | | |
| Items received | 9260 | 7952 | 7987 | 8558 | 6985 | 8111 | 6932 | 6034 | 5699 | 7019 | 6547 | 9154 |
| | | | | | | | | | | | | |
| Items processed | 8026 | 6911 | 8384 | 6408 | 6304 | 10496 | 5909 | 6727 | 6316 | 6905 | 6386 | 7120 |
| | | | | | | | | | | | | |
| Carried forward | 3184 | 3887 | 2753 | 4401 | 4684 | 2021 | 3044 | 2105 | 1488 | 1835 | 1996 | 4030 |

Housing Benefit Overpayments work tray

| | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|-----------------|-------|-----|------|------|-----|------|-----|-----|-----|-----|-----|-------|
| | | | | | | | | | | | | |
| Items received | n/a | n/a | n/a | n/a | n/a | n/a | n/a | 516 | 269 | 280 | 269 | 100 |
| | | | | | | | | | | | | |
| Items processed | n/a | n/a | n/a | n/a | n/a | n/a | n/a | 716 | 249 | 239 | 145 | 317 |
| | | | | | | | | | | | | |
| Carried forward | n/a | n/a | n/a | n/a | n/a | n/a | 246 | 46 | 66 | 107 | 231 | 14 |

6

Debt recovery analysis:

<u>HBBC</u> number of dwellings 48,810 Percentage - is when compared with the number of dwellings

| HBBC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|-----------------------------|-------|------|------|------|--------|------|------|------|--------------|--------------|--------------|--------------|--------|------------|
| Documents Issued | | | | | | | | | | | | | | |
| Reminders | 1323 | 3101 | 665 | 1584 | 1150 | 0 | 1506 | 399 | 0 | 796 | 0 | 1113 | 11,637 | 23.8% |
| Arrangement Reminders | 220 | 104 | 109 | 140 | 114 | 38 | 2 | 365 | 66 | 0 | 0 | 0 | 1,158 | 2.4% |
| Summonses | 262 | 0 | 875 | 1269 | 376 | 0 | 0 | 1003 | 0 | 634 | 314 | 70 | 4,803 | 9.8% |
| Bailiff | 118 | 0 | 0 | 0 | 17 | 0 | 375 | 0 | 32 | 0 | 371 | 111 | 1,024 | 2.1% |
| DWP Attachments | 19 | 10 | 2 | 13 | 7 | 89 | 55 | 44 | 22 | 0 | 64 | 7 | 332 | 0.7% |
| Attachment of earnings | 14 | 5 | 3 | 12 | 2 | 97 | 34 | 14 | 19 | 0 | 0 | 8 | 208 | 0.4% |
| Pending | | | | | | | | | Asat 12/1/16 | As at 8/2/16 | As at 2/3/16 | As at 4/4/16 | | |
| Cases returned by | | | | | | | | | | | | | | |
| enforcement agent - Bailiff | | | | | | | | 543 | 478 | 447 | 52 | 66 | | |
| Return letter Issued | | | | | | | | | | | | | | |
| At 'Post Liability Order' | | | | | | | | 4074 | 4040 | 4.400 | 837 | 0.44 | | |
| enforcement stage | | | | | | | | 1374 | 1316 | 1480 | 037 | 841 | | |

<u>ფ</u>

<u>HDC</u> number of dwellings 37,899 Percentage - is when compared with the number of dwellings

| HDC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|-----------------------------|-------|------|------|------|--------|------|------|------|---------------|--------------|--------------|--------------|--------|------------|
| Documents Issued | | | | | | | | | | | | | | |
| Reminders | 2132 | 87 | 1136 | 1084 | 702 | 0 | 1263 | 260 | 0 | 668 | 0 | 348 | 7,680 | 20.3% |
| Arrangement Reminders | 137 | 70 | 75 | 109 | 108 | 15 | 0 | 208 | 80 | 0 | 14 | 0 | 816 | 2.2% |
| Summonses | 102 | 1281 | 0 | 223 | 457 | 0 | 0 | 397 | 0 | 412 | 210 | 0 | 3,082 | 8.1% |
| Bailiff | 12 | 0 | 0 | 0 | 62 | 0 | 17 | 0 | 17 | 146 | 147 | 0 | 401 | 1.1% |
| DWP Attachments | 24 | 15 | 3 | 6 | 6 | 1 | 9 | 3 | 22 | 0 | 0 | 13 | 102 | 0.2% |
| Attachment of earnings | 7 | 16 | 4 | 10 | 2 | 3 | 5 | 15 | 19 | 0 | 0 | 4 | 85 | 0.2% |
| Pending | | | | | | | | | As at 12/1/16 | As at 8/2/16 | As at 2/3/16 | As at 4/4/16 | | |
| Cases returned by | | | | | | | | | | | | | | |
| enforcement agent - Bailiff | | | | | | | | 294 | 192 | 201 | 200 | 162 | | |
| Return letter Issued | | | | | | | | | | | | | | |
| At 'Post Liability Order' | | | | | | | | 1505 | 1100 | 1406 | 1472 | 1042 | | |
| enforcement stage | | | | | | | | 1505 | 1182 | 1406 | 1472 | 1042 | | |

<u>NWLDC</u> number of dwellings 42,405 Percentage - is when compared with the number of dwellings

| NWLDC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|-----------------------------|-------|------|------|------|--------|------|------|------|---------------|--------------|--------------|--------------|--------|------------|
| Documents Issued | | | | | | | | | | | | | | |
| Reminders | 1574 | 1450 | 724 | 1555 | 1034 | 0 | 1392 | 407 | 0 | 986 | 0 | 590 | 9,712 | 22.9% |
| Arrangement Reminders | 245 | 124 | 167 | 241 | 130 | 0 | 4 | 368 | 202 | 0 | 0 | 0 | 1481 | 3.5% |
| Summonses | 214 | 1070 | 815 | 0 | 456 | 0 | 952 | 0 | 0 | 600 | 406 | 286 | 4799 | 11.3% |
| Bailiff | 88 | 0 | 0 | 242 | 0 | 0 | 132 | 0 | 89 | 358 | 357 | 115 | 1,381 | 3.3% |
| DWP Attachments | 57 | 45 | 15 | 42 | 5 | 15 | 71 | 60 | 53 | 0 | 0 | 62 | 425 | 0.9% |
| Attachment of earnings | 22 | 23 | 16 | 0 | 1 | 12 | 86 | 21 | 54 | 0 | 8 | 7 | 250 | 0.5% |
| Pending | | | | | | | | | As at 12/1/16 | As at 8/2/16 | As at 2/3/16 | As at 4/4/16 | | |
| Cases returned by | | | | | | | | | | | | | | |
| enforcement agent - Bailiff | | | | | | | | 692 | 463 | 410 | 409 | 293 | | |
| Return letter Issued | | | | | | | | | | | | | | |
| At 'Post Liability Order' | | | | | | | | 1862 | 1540 | 1509 | 1595 | 868 | | |
| enforcement stage | | | | | | | | 1002 | 1540 | 1509 | 1090 | 000 | | |

Council Tax arrears position:

Hinckley & Bosworth BC

On 1st April 2015 gross arrears opening position was £2.273m and the amount outstanding at the end of March is £1.549m.

Reduction in arrears is £723k which equates in percentage terms to 31.8%

| | 31/03/2015 | 30/04/2015 | 31/05/2015 | 30/06/2015 | 31/07/2015 | 31/08/2015 | 30/09/2015 | 31/10/2015 | 30/11/2015 | 31/12/2015 | 31/01/2016 | 29/02/2016 | 31/03/2016 |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| *Total Arrears | £2,273,000.98 | £2,124,833.09 | £2,008,289.18 | £1,928,773.40 | £1,891,550.50 | £1,848,554.06 | £1,816,246.11 | £1,767,649.02 | £1,734,112.55 | £1,696,826.98 | £1,671,289.13 | £1,587,509.40 | £1,549,999.76 |
| * Working age LCTS | £268,428.08 | £243,665.89 | £237,584.31 | £228,913.15 | £231,651.98 | £220,946.15 | £214,533.60 | £201,227.84 | £202,115.56 | £192,524.26 | £189,518.78 | £174,595.18 | £164,895.22 |
| * Pension age LCTS | £37,838.46 | £35,664.21 | £32,927.33 | £34,212.20 | £33,828.12 | £35,811.94 | £39,175.14 | 37,861.49 | £35,045.79 | £33,885.54 | £33,134.22 | £32,569.97 | £34,044.27 |
| * Empty & unfurnished | £30,129.40 | £20,416.22 | £12,606.12 | £8,136.96 | £5,994.32 | £5,930.69 | £7,386.92 | £7,119.04 | £5,016.63 | £4,004.26 | £982.69 | £335.53 | £0.00 |
| * Structural alteration | £2,904.19 | £1,884.51 | £1,690.26 | £1,022.66 | £901.86 | £836.44 | £376.98 | £105.67 | £243.77 | £568.80 | £483.64 | £2,374.07 | £3,215.94 |
| (* of which are included in total arrears) | | | | | | | | | | | | | |
| Payments against arrears | | -£185,391.38 | -£311,030.37 | -£409,982.66 | -£489,567.95 | -£545,009.45 | -£594,981.15 | -£657,421.32 | -£710,047.85 | -£759,895.47 | -£801,207.16 | n/a | -£893,759.77 |
| Write offs against arrears | | -£4.92 | -£4.93 | £162.44 | £38.27 | -£5,365.11 | -£5,614.98 | -£5,936.10 | -£8,327.20 | -£8,327.20 | -£8,327.66 | n/a | -£47,720.26 |
| | | | | | | | | | | | | | |
| Charge adjustments against arrears | | £25,717.07 | £36,034.16 | £42,657.98 | £69,779.05 | £84,655.47 | £103,556.57 | £118,382.67 | £134,276.83 | £147,399.38 | £160,737.27 | n/a | £170,383.48 |
| Refunds made against arrears | | £164.32 | £164.32 | £164.32 | £164.32 | £164.32 | £195.32 | £370.26 | £370.26 | £370.26 | £370.26 | n/a | £1,190.02 |
| Cost adjustments against arrears | | £11,338.02 | £10,125.02 | £22,770.34 | £38,135.83 | £41,107.85 | £40,089.37 | £39,252.53 | £44,839.53 | £44,279.03 | £46,715.44 | n/a | £46,905.31 |
| | | | | | | | | | | | | | |
| Previous years arrears total | £1,984,946.14 | £1,845,970.69 | £1,736,932.34 | £1,666,006.57 | £1,566,872.16 | £1,506,831.23 | £1,467,590.42 | £1,359,120.45 | £1,301,227.80 | £1,264,485.50 | £1,224,605.84 | £1,151,004.38 | £1,102,298.17 |

62

Harborough DC

On 1st April 2015 gross arrears opening position was £2.099m and the amount outstanding at the end of March is £1.472m.

Reduction in arrears is £627k which equates in percentage to 29.9%

| | 31/03/2015 | 30/04/2015 | 31/05/2015 | 30/06/2015 | 31/07/2015 | 31/08/2015 | 30/09/2015 | 31/10/2015 | 30/11/2015 | 31/12/2015 | 31/01/2016 | 29/02/2016 | 31/03/2016 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| *Total Arrears | £2,099,223.53 | £1,995,921.04 | £1,918,492.31 | £1,836,031.44 | £1,804,622.43 | £1,748,128.01 | £1,707,083.33 | £1,630,286.18 | £1,598,524.14 | £1,571,858.65 | £1,534,309.76 | £1,505,710.65 | £1,472,030.78 |
| * Working age LCTS | £209,691.45 | £199,717.38 | £203,100.61 | £199,030.80 | £188,256.18 | £133,062.22 | £171,491.74 | £163,097.36 | £156,807.77 | £154,071.86 | £155,322.87 | £151,901.99 | £0.00 |
| * Pension age LCTS | £25,108.79 | £23,456.24 | £21,666.81 | £21,910.73 | £22,592.70 | £20,448.68 | £22,442.05 | £20,685.26 | £19,409.14 | £19,744.31 | £18,935.33 | £18,814.59 | £0.00 |
| * Empty & unfurnished | £18,901.09 | £16,138.62 | £12,883.17 | £12,461.21 | £3,930.37 | £6,388.88 | £5,744.60 | £6,475.88 | £2,181.91 | £2,200.98 | £1,238.72 | £222.09 | £0.00 |
| * Structural alteration | £1,214.99 | £995.89 | £998.07 | £622.31 | £1,897.52 | £1,757.52 | £543.36 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 | £0.00 |
| (* of which is included in total arrears) | | | | | | | | | | | | | |
| Payments against arrears | | -£137,991.23 | -£236,851.27 | -£318,232.81 | -£372,264.62 | -£436,032.05 | -£484,457.54 | -£523,960.85 | -£562,209.09 | -£592,474.18 | -£631,159.70 | n/a | -£697,478.10 |
| Write offs against arrears | | -£3.12 | -£5.02 | -£7.23 | -£7.93 | -£110.60 | -£111.74 | -£29,030.34 | -£29,030.60 | -£29,096.10 | -£41,175.72 | n/a | -£41,179.32 |
| | | | | | | | | | | | | | |
| Charge adjustments against arrears | | £29,802.88 | £39,030.64 | £39,810.13 | £58,695.31 | £64,562.99 | £72,656.45 | £64,483.58 | £69,806.04 | £73,947.42 | £86,210.49 | n/a | £90,672.97 |
| Refunds made against arrears | | £418.04 | £1,480.49 | £1,662.76 | £1,662.76 | £1,662.76 | £1,662.76 | £1,839.68 | £1,839.68 | £1,839.68 | £1,839.68 | n/a | £1,054.87 |
| Cost adjustments against arrears | | £4,470.94 | £15,613.94 | £13,575.06 | £17,313.38 | £18,821.38 | £18,109.87 | £17,730.58 | £18,894.58 | £18,418.30 | £19,371.48 | n/a | £19,736.83 |
| | | | | | | | | | | | | | |
| Previous years arrears total | £2,093,364.55 | £1,962,162.71 | £1,857,824.93 | £1,782,139.19 | £1,711,740.32 | £1,597,250.21 | £1,555,541.87 | £1,500,554.67 | £1,421,936.62 | £1,381,566.32 | £1,339,474.71 | £1,279,515.18 | £1,239,166.81 |

North West Leicestershire DC

On 1st April 2015 gross arrears opening position was £2.786m and the amount outstanding at the end of March is £1.969m.

Reduction in arrears is £817k which equates in percentage terms to 29.3%.

| | 31/03/2015 | 30/04/2015 | 31/05/2015 | 30/06/2015 | 31/07/2015 | 31/08/2015 | 30/09/2015 | 31/10/2015 | 30/11/2015 | 31/12/2015 | 31/01/2016 | 29/02/2016 | 31/03/2016 |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| *Total Arrears | £2,786,095.65 | £2,641,030.60 | £2,537,510.48 | £2,454,241.92 | £2,364,763.25 | £2,276,046.37 | £2,224,151.27 | £2,188,069.43 | £2,136,534.01 | £2,089,238.84 | £2,065,900.80 | £2,011,527.38 | £1,969,279.18 |
| * Working age LCTS | £359,799.60 | £342,997.52 | £316,608.38 | £314,340.66 | £298,823.73 | £263,201.91 | £266,211.34 | £265,109.55 | £261,658.76 | £252,987.43 | £251,055.53 | £226,295.08 | £228,690.18 |
| * Pension age LCTS | £28,389.83 | 27,617.94 | £27,729.30 | £25,684.75 | £25,200.15 | £25,760.59 | £25,304.19 | £24,062.73 | £23,062.32 | £20,657.63 | £20,074.11 | £19,111.71 | £21,377.97 |
| * Empty & unfurnished | £10,915.57 | £15,817.43 | £8,161.30 | £1,796.46 | £2,351.56 | £2,248.64 | £2,519.12 | £2,671.23 | £2,595.36 | £2,424.48 | £1,416.51 | £75.00 | £2,013.18 |
| * Structural alteration | £7,377.50 | £4,441.59 | £2,848.21 | £6,207.59 | £3,363.51 | £1,564.57 | £1,599.83 | £918.72 | £5.60 | £5.60 | £0.00 | £0.00 | £0.00 |
| (* of which is included in total arrears) | | | | | | | | | | | | | |
| Payments against arrears | | -£180,547.17 | -£314,505.69 | -£421,798.20 | -£508,893.21 | -£573,784.25 | -£633,247.75 | -£688,048.27 | -£745,332.78 | -£799,165.58 | -£845,446.82 | n/a | n/a |
| Write offs against arrears | | -£0.21 | -£0.21 | -£6.25 | -£8.07 | -£26,340.07 | -£26,340.08 | -£29,983.72 | -£30,012.14 | -£30,012.14 | -£47,069.46 | n/a | n/a |
| | | | | | | | | | | | | | |
| Charge adjustments against arrears | | £25,916.91 | £41,784.71 | £62,515.50 | £61,242.10 | £61,748.05 | £70,872.88 | £83,218.43 | £89,858.94 | £98,490.79 | £136,218.08 | n/a | n/a |
| Refunds made against arrears | | £288.30 | £552.30 | £552.30 | £552.30 | £552.30 | £552.30 | £1,056.28 | £1,056.28 | -£686.94 | -£686.94 | n/a | n/a |
| Cost adjustments against arrears | | £9,277.12 | £23,583.72 | £26,882.92 | £25,774.48 | £27,774.69 | £26,218.27 | £35,731.06 | £34,868.06 | £34,517.06 | £36,790.29 | n/a | n/a |
| | | | | | | | | | | | | | |
| Previous years arrears total | £2,708,667.36 | £2,558,126.73 | £2,436,252.98 | £2,306,579.72 | £2,200,353.88 | £2,106,432.36 | £2,036,332.60 | £1,983,035.05 | £1,833,259.19 | £1,790,451.78 | £1,747,416.05 | £1,687,134.83 | £1,583,925.64 |

Birect Debit

| MONTH | HBBC CTAX | % |
|-----------|-----------|-------|
| | No. Items | |
| April | 33074 | 74.4% |
| May | 33132 | 74.8% |
| June | 33239 | 75.0% |
| July | 33439 | 75.3% |
| August | 33611 | 75.5% |
| September | 33887 | 75.2% |
| October | 33784 | 75.3% |
| November | 33862 | 75.3% |
| December | 33847 | 75.0% |
| January | 33867 | 75.0% |
| February | 6772 | 74.8% |
| March | 4736 | 75.2% |

| MONTH | HDC CTAX | % |
|-----------|----------|-------|
| | Items | |
| April | 26867 | 76.8% |
| May | 26965 | 77.3% |
| June | 27272 | 78.0% |
| July | 27185 | 77.9% |
| August | 27205 | 78.0% |
| September | 27311 | 77.9% |
| October | 27515 | 77.9% |
| November | 27418 | 78.0% |
| December | 27456 | 77.7% |
| January | 27429 | 77.7% |
| February | 5393 | 77.4% |
| March | 4075 | 78.2% |

| MONTH | NWL CTAX | % |
|-----------|-----------------|-------|
| | Items | |
| April | 27837 | 72.6% |
| May | 28020 | 73.0% |
| June | 28174 | 73.1% |
| July | 28273 | 73.2% |
| August | 28344 | 73.4% |
| September | 28498 | 73.1% |
| October | 28477 | 73.1% |
| November | 28484 | 73.1% |
| December | 28544 | 72.8% |
| January | 28522 | 72.5% |
| February | 5966 | 72.1% |
| March | 4325 | 72.9% |

Non Domestic Rates (Business Rates)

| | *Starting Position | Arrears Reduction | Current Position | In % terms |
|-----------|--------------------|--------------------------|-------------------------|------------|
| **HDC | £677k | £527k | £150k | 78% |
| ***HBBC | £618k | £299k | £319k | 52% |
| ****NWLDC | £1.025m | £755k | £270k | 74% |

^{*} Starting position represents all outstanding debt carried forward as at 1/4/2015.

Please note:

Incoming post work tray:

| | April | May | June | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | March |
|-----------------|-------|-----|------|------|-----|------|-----|------|-----|-----|-----|-------|
| | | | | | | | | | | | | |
| Items received | 512 | 610 | 545 | 694 | 443 | 766 | 699 | 987 | 458 | 565 | 663 | 839 |
| | | | | | | | | | | | | |
| Items processed | 515 | 524 | 512 | 687 | 425 | 763 | 673 | 1037 | 470 | 467 | 716 | 598 |
| | | | | | | | | | | | | |
| Carried forward | 122 | 141 | 110 | 44 | 62 | 65 | 91 | 41 | 29 | 132 | 79 | 320 |

^{**} HDC new charge added to arrears £383k

^{***}HBBC new charge added to arrears £799k

^{****}NWLDC new charge added to arrears £n/a

Debt Recovery Analysis:

HBBC number of assessments 3,067

Percentage is when compared with the number of assessments

| HBBC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|--------------------------|-------|-----|------|------|--------|------|-----|-----|-----|-----|-----|-------|--------|------------|
| | | | | | | | | | | | | | | |
| Reminders | 194 | 55 | 43 | 50 | 70 | 70 | 69 | 55 | 69 | 35 | 50 | 69 | 829 | 27.0% |
| Arrangement Reminders | 3 | 1 | 1 | 5 | 9 | 9 | 9 | 8 | 1 | 0 | 0 | 0 | 46 | 1.5% |
| Summonses | 7 | 49 | 14 | 16 | 16 | 5 | 23 | 26 | 0 | 32 | 14 | 18 | 220 | 7.2% |
| Liability Orders Granted | 0 | 3 | 39 | 0 | 14 | 12 | 5 | 16 | 15 | 0 | 0 | 0 | 104 | 3.4% |
| Bailiff | 4 | 0 | 2 | 13 | 7 | 5 | 26 | 16 | 16 | 3 | 3 | 8 | 103 | 3.4% |

HDC number of assessments 2,909

67

Percentage is when compared with the number of assessments

| HDC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|--------------------------|-------|-----|------|------|--------|------|-----|-----|-----|-----|-----|-------|--------|------------|
| | | | | | | | | | | | | | | |
| Reminders | 158 | 47 | 36 | 35 | 37 | 70 | 33 | 26 | 37 | 25 | 34 | 50 | 588 | 20.2% |
| Arrangement Reminders | 6 | 1 | 2 | 8 | 1 | 6 | 6 | 2 | 1 | 0 | 1 | 0 | 34 | 1.2% |
| Summonses | 9 | 51 | 7 | 8 | 6 | 1 | 10 | 14 | 0 | 22 | 12 | 9 | 149 | 5.1% |
| Liability Orders Granted | 0 | 5 | 30 | 0 | 5 | 12 | 1 | 7 | 6 | 0 | 0 | 0 | 66 | 2.3% |
| Bailiff | 5 | 0 | 3 | 8 | 7 | 2 | 15 | 7 | 0 | 5 | 1 | 1 | 54 | 1.9% |

NWLDC number of assessments 3,249

Percentage is when compared with the number of assessments

| NWLDC | April | May | June | July | August | Sept | Oct | Nov | Dec | Jan | Feb | March | Totals | Percentage |
|--------------------------|-------|-----|------|------|--------|------|-----|-----|-----|-----|-----|-------|--------|------------|
| | | | | | | | | | | | | | | |
| Reminders | 188 | 59 | 53 | 55 | 78 | 52 | 28 | 31 | 21 | 70 | 46 | 66 | 747 | 23.0% |
| Arrangement Reminders | 9 | 4 | 7 | 15 | 1 | 12 | 10 | 2 | 1 | 6 | 0 | 0 | 67 | 2.1% |
| Summonses | 11 | 53 | 15 | 19 | 22 | 4 | 16 | 19 | 0 | 20 | 19 | 14 | 212 | 6.5% |
| Liability Orders Granted | 0 | 7 | 45 | 0 | 18 | 16 | 4 | 13 | 16 | 0 | 0 | 0 | 119 | 3.7% |
| Bailiff | 2 | 0 | 2 | 20 | 11 | 34 | 42 | 16 | 0 | 0 | 0 | 9 | 136 | 4.2% |

Non Domestic Rate arrears position:

Hinckley & Bosworth BC

On 1st April 2015 arrears opening position was £0.618m and the amount outstanding for these <u>specific</u> arrears is £0.121m and these have been reduced by £497k.

The amount of new charge added to arrears amounts to £799k.

The net movement to arrears

B/fwd. position: £0.618m - current position is £0.121m)

£0.319m

New debt added position:

Current position is £0.198m

The table below illustrates the movement by financial year:

8

| Business Rates | | | | | | | | | | | | | |
|-----------------------|------------------|-----------------|----------------|----------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Recovery Year By Debt | Opening Position | 30th April 2015 | 311st May 2015 | 30th June 2015 | 31st Jul 2015 | 31st Aug 2015 | 30th Sept 2015 | 31st Oct 2015 | 30th Nov 2015 | 31st Dec 2015 | 31st Jan 2016 | 29th Feb 2016 | 31st Mar 2016 |
| 2007 | £989.00 | £959.00 | £929.00 | £899.00 | £869.00 | £0.00 | £839.00 | £780.00 | £750.00 | £720.00 | £690.00 | £660.00 | £630.00 |
| 2009 | £1,426.59 | £1,396.59 | £1,336.59 | £1,276.59 | £1,246.59 | £1,432.18 | £1,178.84 | £1,088.84 | £1,058.84 | £968.84 | £938.84 | £878.84 | £1,310.22 |
| 2010 | £529.24 | £5,331.64 | £7,038.52 | £4,427.14 | £4,399.11 | £5,168.58 | £3,728.56 | £3,228.56 | £3,573.76 | £3,092.98 | £2,491.38 | £2,199.16 | £2,531.69 |
| 2011 | £3,571.60 | £8,443.90 | £11,037.25 | £8,475.85 | £9,807.62 | £10,736.77 | £10,376.87 | £12,500.76 | £13,062.63 | £13,702.83 | £13,197.62 | £12,653.56 | £9,810.31 |
| 2012 | £25,578.70 | £34,363.02 | £35,725.93 | £31,754.82 | £41,433.87 | £42,314.06 | £43,687.79 | £45,923.45 | £43,773.46 | £43,364.70 | £43,192.71 | £47,446.78 | £33,031.72 |
| 2013 | £132,406.65 | £145,766.67 | £141,896.17 | £121,702.29 | £132,917.38 | £135,749.28 | £134,963.07 | £118,402.90 | £114,288.51 | £99,482.59 | £113,734.09 | £127,429.27 | £98,621.42 |
| 2014 | £453,790.14 | £494,495.44 | £492,547.16 | £420,163.16 | £445,042.67 | £419,210.22 | £394,511.45 | £367,230.95 | £328,094.72 | £268,798.77 | £257,485.31 | £272,124.23 | £173,545.27 |
| TOTAL | £618,291.92 | £690,756.26 | £690,510.62 | £588,698.85 | £635,716.26 | £614,611.09 | £589,285.58 | £549,155.46 | £504,601.92 | £430,130.71 | £431,729.95 | £463,391.84 | £319,480.64 |
| | | | | | | | | | | | | | |

Harborough DC

On 1st April 2015 arrears opening position was £0.677m and the amount outstanding for these <u>specific</u> arrears is £0.121m and these have been reduced by 556k.

The amount of new charge added to arrears amounts to £383k.

The net movement to arrears is as follows:

B/fwd. position: £0.677m - current position is £0.121)

£0.150m

New debt added position:

Current position is £0.029m

The table below illustrates the movement by financial year:

| Business Rates | | | | | | | | | | | | | |
|---------------------------------|------------------|-----------------|----------------|----------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Recovery Year By Debt | Opening Position | 30th April 2015 | 311st May 2015 | 30th June 2015 | 31st Jul 2015 | 31st Aug 2015 | 30th Sept 2015 | 31st Oct 2015 | 30th Nov 2015 | 31st Dec 2015 | 31st Jan 2016 | 29th Feb 2016 | 31st Mar 2016 |
| 2006 | £1,138.31 | £1,090.59 | £1,070.59 | £1,050.59 | £1,030.59 | £1,010.59 | £990.59 | £970.59 | £950.59 | £930.59 | £910.59 | £890.59 | £870.59 |
| 2007 | £3,198.08 | £3,154.01 | £3,082.21 | £2,914.75 | £2,914.75 | £2,914.75 | £2,914.75 | £2,914.75 | £2,914.75 | £2,914.75 | £2,914.75 | £2,914.75 | £2,914.75 |
| 2008 | £5,585.87 | £5,585.87 | £5,585.87 | £5,585.87 | £5,585.87 | £5,585.87 | £5,381.50 | £5,381.50 | £5,442.57 | £5,402.14 | £5,381.50 | £5,381.50 | £5,381.50 |
| 2009 | £5,942.90 | £5,942.90 | £5,942.90 | £5,942.90 | £5,942.90 | £5,942.90 | £5,705.25 | £5,705.25 | £5,781.38 | £5,781.38 | £5,705.25 | £5,705.25 | £5,705.25 |
| 2010 | £25,098.26 | £24,910.03 | £23,785.15 | £23,802.08 | £20,635.36 | £19,693.30 | £13,882.29 | £13,829.89 | £13,799.89 | £5,020.22 | £6,404.45 | £6,958.78 | £6,853.78 |
| 2011 | £82,393.99 | £81,424.07 | £79,477.68 | £79,477.68 | £73,762.02 | £73,643.90 | £65,218.29 | £49,824.70 | £24,958.87 | £8,817.54 | £11,458.40 | £12,266.39 | £12,266.39 |
| 2012 | £98,892.94 | £98,767.74 | £95,131.28 | £94,837.08 | £221,088.44 | £200,380.37 | £39,071.83 | £28,747.97 | £24,846.29 | £22,266.49 | £21,112.69 | £20,599.17 | £22,057.73 |
| 2013 | £152,845.82 | £142,855.09 | £122,732.25 | £89,600.52 | £161,679.52 | £160,754.01 | £60,838.90 | £50,292.20 | £50,274.20 | £45,469.24 | £39,656.38 | £39,095.04 | £39,516.73 |
| 2014 | £301,220.01 | £196,578.24 | £312,961.14 | £266,382.04 | £280,161.96 | £283,563.69 | £221,911.28 | £190,383.74 | £152,363.67 | £123,623.29 | £95,788.11 | £77,415.11 | £54,970.32 |
| TOTAL | £677,375.75 | £561,328.11 | £650,668.76 | £570,453.20 | £775,184.59 | £754,108.95 | £419,410.29 | £348,430.18 | £281,671.79 | £220,405.22 | £189,332.13 | £171,226.58 | £150,537.04 |
| | | | | | | | | | | | | | |

North West Leicestershire DC

The following data unfortunately cannot be provided due to cash posting routines. The income received on the 31st March is posted on 1st April which is the beginning of the new financial year hence why *n/a* has been entered below.

On 1st April 2015 arrears opening position was £1.025m and the amount outstanding for these <u>specific</u> arrears is £n/a and these have been reduced by £n/a.

The amount of new charge added to arrears amounts to £*n/a*.

The net movement to arrears

B/fwd. position:

n/a

Overall amount outstanding: £0.270m

New debt added position:

n/a

)

2

The table below illustrates the movement by financial year:

| Business Rates | | | | | | | | | | | | | |
|-----------------------|------------------|-----------------|----------------|----------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Recovery Year By Debt | Opening Position | 30th April 2015 | 311st May 2015 | 30th June 2015 | 31st Jul 2015 | 31st Aug 2015 | 30th Sept 2015 | 31st Oct 2015 | 30th Nov 2015 | 31st Dec 2015 | 31st Jan 2016 | 29th Feb 2016 | 31st Mar 2016 |
| 2007 | £731.19 | £691.19 | £651.19 | £608.41 | £518.41 | £392.40 | £302.40 | £212.40 | £139.00 | £73.30 | £23.30 | £23.30 | £23.30 |
| 2008 | £9,721.61 | £9,721.61 | £4,179.27 | £4,179.27 | £4,179.28 | £4,371.64 | £4,371.64 | £4,442.64 | £4,442.64 | £8,831.64 | £8,831.64 | £4,250.25 | £4,179.25 |
| 2009 | £8,361.78 | £8,361.78 | £8,361.78 | £8,239.81 | £8,239.81 | £6,553.64 | £6,553.64 | £6,062.13 | £6,062.13 | £9,508.29 | £9,508.29 | £6,062.14 | £6,062.14 |
| 2010 | £31,196.31 | £54,183.33 | £53,594.45 | £51,519.47 | £61,002.46 | £67,605.32 | £35,638.46 | £20,196.75 | £20,109.66 | £26,085.51 | £25,998.42 | £25,161.61 | £18,734.68 |
| 2011 | £59,145.11 | £78,280.50 | £77,968.82 | £70,946.93 | £83,371.72 | £88,499.55 | £55,042.96 | £38,407.17 | £37,355.23 | £15,735.99 | £15,460.31 | £11,338.70 | £5,360.79 |
| 2012 | £135,283.05 | £160,861.13 | £159,980.06 | £144,200.04 | £172,413.70 | £160,223.45 | £101,743.60 | £84,952.66 | £80,324.37 | £31,165.14 | £30,836.36 | £42,647.62 | £33,557.00 |
| 2013 | £326,991.26 | £345,047.52 | £347,332.42 | £306,521.08 | £302,908.94 | £277,090.03 | £179,897.18 | £149,546.12 | £131,775.94 | £86,504.51 | £84,239.40 | £98,994.78 | £66,503.94 |
| 2014 | £453,662.06 | £468,903.26 | £489,050.92 | £470,445.31 | £428,769.17 | £409,900.82 | £329,709.40 | £278,656.70 | £261,997.08 | £237,038.00 | £174,730.09 | £166,474.59 | £136,012.63 |
| TOTAL | £1,025,287.25 | £1,126,195.20 | £1,141,213.79 | £1,056,707.97 | £1,061,451.14 | £1,014,684.45 | £713,306.88 | £582,524.17 | £542,237.05 | £414,942.38 | £349,627.81 | £354,952.99 | £270,433.73 |
| | | | | | | | | | | | | | |

Each Council have there own mechanism for recording complaints.

Below is a summary of complaints for the 2 key service areas for each council:

HBBC

| HBBC | April | May | June | QTR1 | July | Aug | Sep | QTR2 | Oct | Nov | Dec | QTR3 | Jan | Feb | March | QTR4 | Totals |
|--------------------------------|-------|-----|------|------|------|-----|-----|------|-----|-----|-----|------|-----|-----|-------|------|--------|
| | | | | | | | | | | | | | | | | | |
| Service Area: Revenues | | | | | | | | | | | | | | | | | |
| MP enquiries | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Complaints | 1 | 2 | 1 | 4 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 1 | 0 | 0 | 1 | 6 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2014/15 | 1 | 0 | 2 | 3 | 1 | 2 | 0 | 3 | 1 | 0 | 1 | 2 | 0 | 1 | 0 | 1 | 9 |
| | | | | | | | | | | | | | | | | | |
| Service Area: Benefits | | | | | | | | | | | | | | | | | |
| MP Enquiries | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Complaints | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 3 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2014/15 | 1 | 1 | 3 | 5 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 2 | 0 | 0 | 2 | 8 |

HDC

| HDC | April | May | June | QTR1 | July | Aug | Sep | QTR2 | Oct | Nov | Dec | QTR3 | Jan | Feb | March | QTR4 | Totals |
|--------------------------------|-------|-----|------|------|------|-----|-----|------|-----|-----|-----|------|-----|-----|-------|------|--------|
| | | | | | | | | | | | | | | | | | |
| Service Area: Revenues | | | | | | | | | | | | | | | | | |
| MP enquiries | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Complaints | 1 | 3 | 1 | 5 | 2 | 0 | 1 | 3 | 1 | 0 | 2 | 3 | 0 | 2 | 0 | 2 | 13 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2014/15 | 2 | 0 | 5 | 7 | 2 | 3 | 0 | 5 | 1 | 2 | 1 | 4 | 1 | 1 | 1 | 3 | 19 |
| | | | | | | | | | | | | | | | | | |
| Service Area: Benefits | | | | | | | | | | | | | | | | | |
| MP Enquiries | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | |
| Complaints | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 2 |
| | | | | | • | | | | | | | | | | | | |
| Complaints position in 2014/15 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 2 |

NWLDC

| NWLDC | April | May | June | QTR1 | July | Aug | Sep | QTR2 | Oct | Nov | Dec | QTR3 | Jan | Feb | March | QTR4 | Totals |
|--------------------------------|-------|-----|------|------|------|-----|-----|------|-----|-----|-----|------|-----|-----|-------|------|--------|
| | | | | | | | | | | | | | | | | | |
| Service Area: Revenues | | | | | | | | | | | | | | | | | |
| MP enquiries | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 3 | 3 | |
| Complaints | 1 | 2 | 1 | 4 | 1 | 1 | 0 | 2 | 0 | 0 | 1 | 1 | 2 | 0 | 4 | 6 | 13 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2014/15 | 0 | 3 | 1 | 4 | 3 | 1 | 0 | 4 | 2 | 1 | 1 | 4 | 0 | 0 | 2 | 3 | 15 |
| | | | | | | | | | | | | | | | | | |
| Service Area: Benefits | | | | | | | | | | | | | | | | | |
| MP Enquiries | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Complaints | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 2 | 2 |
| | | | | | | | | | | | | | | | | | |
| Complaints position in 2014/15 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 | 1 |

Staffing

Current Vacancies

| Harborough DC | | | |
|------------------|----------------------------|-------------------------|----------------------------------|
| 1 x FTE | Business Development & Sup | oport Officer - Grade 5 | - Starts on 1/4/16 |
| 1 x 0.6 | Business Rates Officer | - Grade 4 | - Vacant from 1/12/15 |
| 1 x FTE | Council Tax Officer | - Grade 4 | - Starts on 25/4/16 |
| North West Leice | estershire DC | | |
| 1 x FTE | Visiting Officer | - Grade C | - Vacant from 1/1/16 |
| Hinckley & Bosw | orth BC | | |
| 1 x 0.8 | Benefits Officer | | - Maternity vacancy from 7/12/15 |

72

Current Long Term Sickness

Harborough DC

1 X 0.87 Reconciliation

From 15/1/16

& Control Officer

Hinckley & Bosworth BC

None

North West Leicestershire DC

1 x FTE Admin Officer

From 26/6/15 – with HR

3

Sickness

Sickness for January is given below: (Data cannot be provided in time to meet report deadline and therefore reported 1 month in arrears)

| | Annual Cumulati | | e to February | <u>Febru</u> | uary in month |
|--------|-----------------|-------------|-------------------------|--------------|----------------------|
| | <u>Target</u> | Actual days | Average days Per fte | Actual days | Average days Per fte |
| HBBC: | 8 days | 435.5 days | 12.2 days | 44.0 days | 1.23 days |
| HDC: | 7.9 days | 288.0 days | 15.5 days | 20.0 days | 1.08 days |
| NWLDC: | 7.4 days | 397.4 days | 17.0 days | 54.9 days | 2.36 days |



Revenue and Benefit Service

Schedule of Meetings 2016/17

1. PURPOSE OF THE REPORT

1.1 For the Joint Committee to agree the schedule of meetings for the forthcoming year.

2. RECOMMENDATION

2.1 To approve the proposed schedule of meetings for 2016/17

3. BACKGROUND INFORMATION

3.1 Each year the Committee is asked to approve the schedule of meetings for the forthcoming year. The draft Schedule of Meetings for 2016/17 is attached at appendix 1 to the report.

4. MAIN FEATURES OF THE SCHEDULE

- 4.1 The Joint Committee is to meet 4 times during the civic year and the dates of the meetings have been proposed in order for the committee to consider the quarterly performance reports at the appropriate time during the year.
- 4.2 The Constitution of the Joint Committee states that the committee must also hold an Annual Meeting of the Committee in June of each year.
- 4.3 All meetings will commence at 4.30pm and will be held at the Atkins Building, Hinckley.

76 2

<u>DRAFT SCHEDULE OF MEETINGS – THE LEICESTERSHIRE PARTNERSHIP</u> <u>JOINT COMMITTEE REVENUES AND BENEFITS</u>

2016/2017

| Thursday, 8 September 2016 | 4.30pm The Atkins Building, Hinckley |
|----------------------------|--------------------------------------|
| Thursday, 17 November 2016 | 4.30pm The Atkins Building, Hinckley |
| Thursday, 26 January 2017 | 4.30pm The Atkins Building, Hinckley |
| Thursday, 13 April 2017 | 4.30pm The Atkins Building, Hinckley |

2017/2018

Annual Meeting Thursday, 8 June 2017 4.30pm The Atkins Building, Hinckley

77 3



LEICESTERSHIRE REVENUES & BENEFITS FORWARD PLAN

1st June 2016 to 30th March 2017

What is the Forward Plan?

The forward plan for the partnership does not follow the normal regulatory requirements with regard to decision making.

This plan is to provide information to members and officers of what is coming up. Any decisions/authorisations that are to be made, by which committee/board, the date, and the responsible officer.

| SUBJECT | EXPECTED DECISION | EXPECTED DATE OF DECISION | CONSULTATIONS | DOCS AVAILABLES | Decision Taken By | Contact Officer |
|---|--------------------------------|---------------------------|----------------------------|---------------------------------------|----------------------|--------------------|
| April Performance Reports | To note the report | 09.06.2016 | Management Board | Performance Report | Joint Committee | Sally O'Hanlon |
| Year end performance Reports | To note the report | 09.06.2016 | Management Board | Performance Report | Joint Committee | Sally O'Hanlon |
| Year end Financial report | To note the report | 09.06.2016 | Management Board | Performance Report | Joint Committee | Sally O'Hanlon |
| Risk Based Verification | To note progress | 08.09.2016 | Management Board | Report | Joint Committee | Storme Coop |
| CIPFA Benchmarking Report | To note outputs and progress | 08.09.2016 | CIPFA, Management Board | Report and Benchmarking Reports | Joint Committee | Sally O'Hanlon |
| FERIS Progress | To note the report | 08.09.2016 | Management Board | Report | Joint Committee | Storme Coop |
| July Performance Reports | To note the report | 08.09.2016 | Management Board | Performance Report | Joint Committee | Sally O'Hanlon |
| July Financial Performance | To note the report | 08.09.2016 | Management Board | Report | Joint Committee | Ashleigh Wilson |
| Universal Credit Rollout and Implications | To approve the recommendations | 17.11.2016 | Management Board DWP | Report | Joint Committee | Storme Coop |

| September | To note the report | 17.11.2016 | Management Board | Report | Joint | Ashleigh |
|--------------------|------------------------|------------|--------------------------------|----------------|-----------|-----------|
| Financial | | | | | Committee | Wilson |
| Performance | | | | | | |
| September | To note the report | 17.11.2016 | Management Board | Performance | Joint | Sally |
| Performance | | | | Report | Committee | O'Hanlon |
| Reports | | | | | | |
| Partnership | To note the report and | 26/01/17 | Management Board | Report | Joint | Storme |
| Opportunities | approve any | | | | Committee | Соор |
| | recommendations | | | | | |
| Service Plan | To approve the plan | 26.01.2017 | Management Board | Report and | Joint | Leigh |
| 2017/18 | | | | Project report | Committee | Butler |
| Performance | To note the report | 26.01.2017 | Management Board | Report and | Joint | Sally |
| Report November 16 | · | | | Project report | Committee | O'Hanlon |
| Financial Report | To note the report | 26.01.2017 | Management Board | Report and | Joint | Katherine |
| November 16 | | | | Project report | Committee | Plummer |
| Budget 17/18 | To agree the 17/18 | 26.01.2017 | Management Board, | Report | Joint | Katherine |
| _ | Budget | | Partnership Management Team | | Committee | Plummer |

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